




2D Barcode Implementation Journey

A Practical Guide for Retailers and Brand Owners

Get started on your 2D implementation journey today!
This executive summary provides a brief overview of the steps to consider when implementing 2D barcodes. To access the complete guide and connect with a GS1 expert to navigate your 2D implementation journey, please contact your local [GS1 Member Organisation](#)

Personas

-  **Brand owner**
-  **Retailer**

Select an implementation phase

- Discover**
- Plan & design**
- Implement**
- Track & expand**

Implementation Pathways

- I am a **brand owner** looking to **apply and encode a 2D barcode on my products**
- I am a **retailer** looking to **make my POS-ecosystem ready to scan** and read 2D barcodes
- I am a **retailer** looking to **unlock the benefits of 2D barcodes and the data encoded** in my **processes and at POS**
- I am a **retailer** looking to **apply and encode a 2D barcode for in-store labelling** products and scan these barcodes at POS
- I am a **retailer** looking to **apply and encode a 2D barcode on white label/private label** products and scan these barcodes at POS



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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state

+

1.1 Define your goals and metrics

2.1 Evaluate your processes and systems

+

1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities

+

1.3 Set up project team & involve stakeholders

2.3 Evaluate regulatory requirements

+

2.4 Evaluate existing codes on pack

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Being clear on your key driver(s), business goals and metrics is vital for a successful 2D implementation and to measure success once the implementation is complete.

Implementation phase

1. Discover

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The 2D roll-out process is important to execute well. It is key to start with the right scope and Set up and use the results to decide on further deployment.

1.1

2. Evaluate current state



2.1 Evaluate your processes and systems



1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities



1.3 Set up project team & involve stakeholders



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1. Set up project

2. Evaluate current state

Based on your business objectives, determine which internal and external stakeholders to involve.

2.1 Evaluate your processes and systems

2.2 Evaluate printing capabilities

1.3 Set up project team & involve stakeholders

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Evaluating current processes and systems is essential to be able to effectively bridge the gap between the current and the future state.





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Assessing current printing capabilities is important as input to decide whether any upgrades are necessary.



1.1 Define your goals and metrics



1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities



1.3 Set up project team & involve stakeholders



2.3 Evaluate regulatory requirements



2.4 Evaluate existing codes on pack

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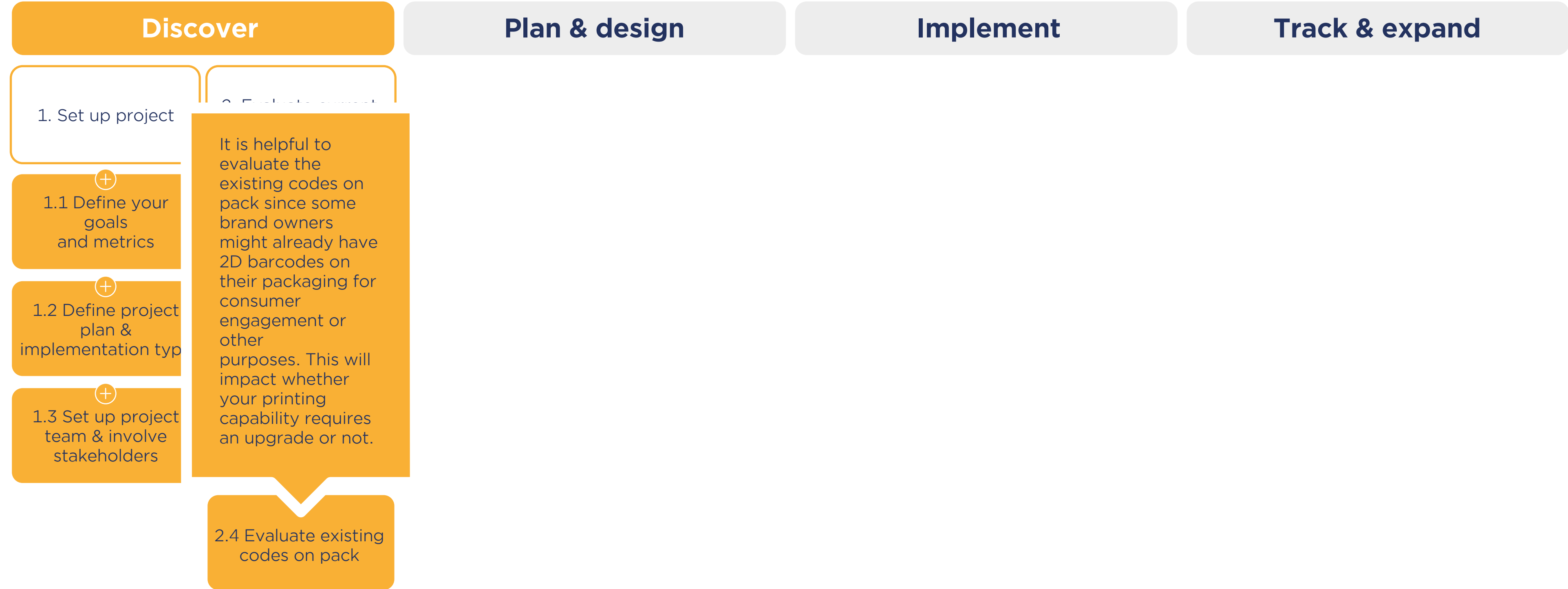
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Select an implementation phase



Discover

Plan & design

Implement

Track & expand

3. Design future state

4. Set up business case



3.1 Select the right data to be encoded



4.1 Perform cost-benefit analysis



3.2 Choose the right barcode & syntax



3.3 Assess printing technology updates



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Select an implementation phase

Discover

- Define the essential information that needs to be encoded in the 2D barcode based on your business objectives.

Design

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Implement

Track & expand

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Select an implementation phase

Discover

Explore the different 2D barcodes to determine which one fits best with your selected business objectives. The choice of the barcode determines the right syntax.

Design

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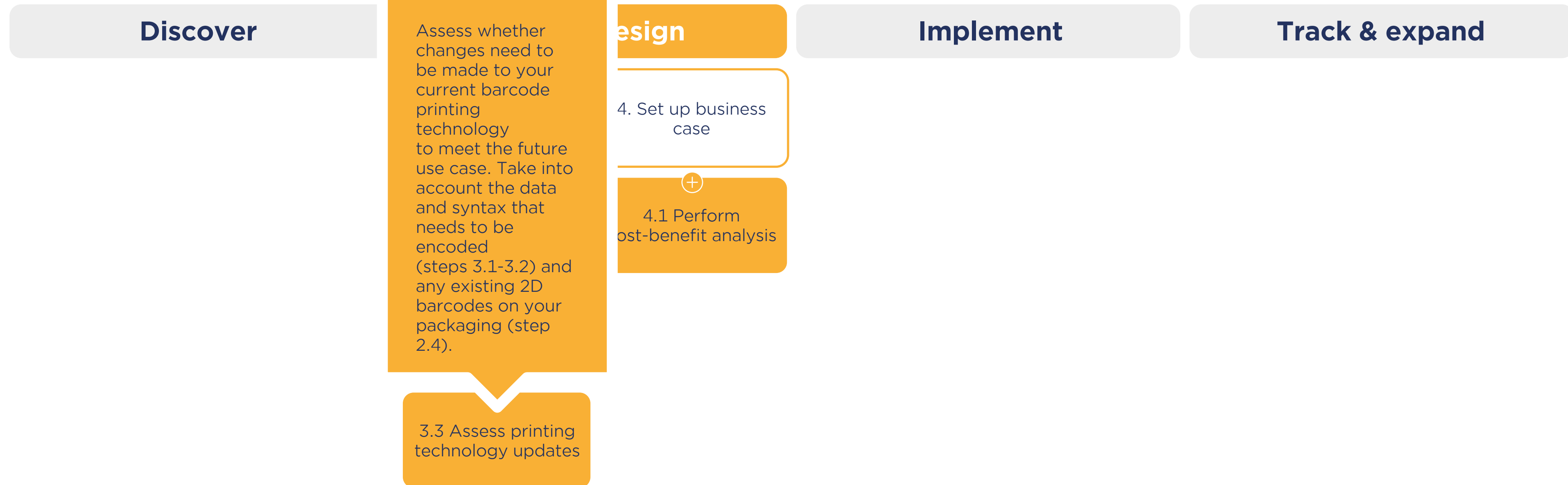
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Select an implementation phase

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Plan

3. Design future state



3.1 Select the right data to be encoded



3.2 Choose the right barcode & syntax



3.3 Assess printing technology updates

Based on the evaluations/assessments done in previous steps, determine whether you should continue your 2D implementation journey by creating a business case.

4.1 Perform cost-benefit analysis

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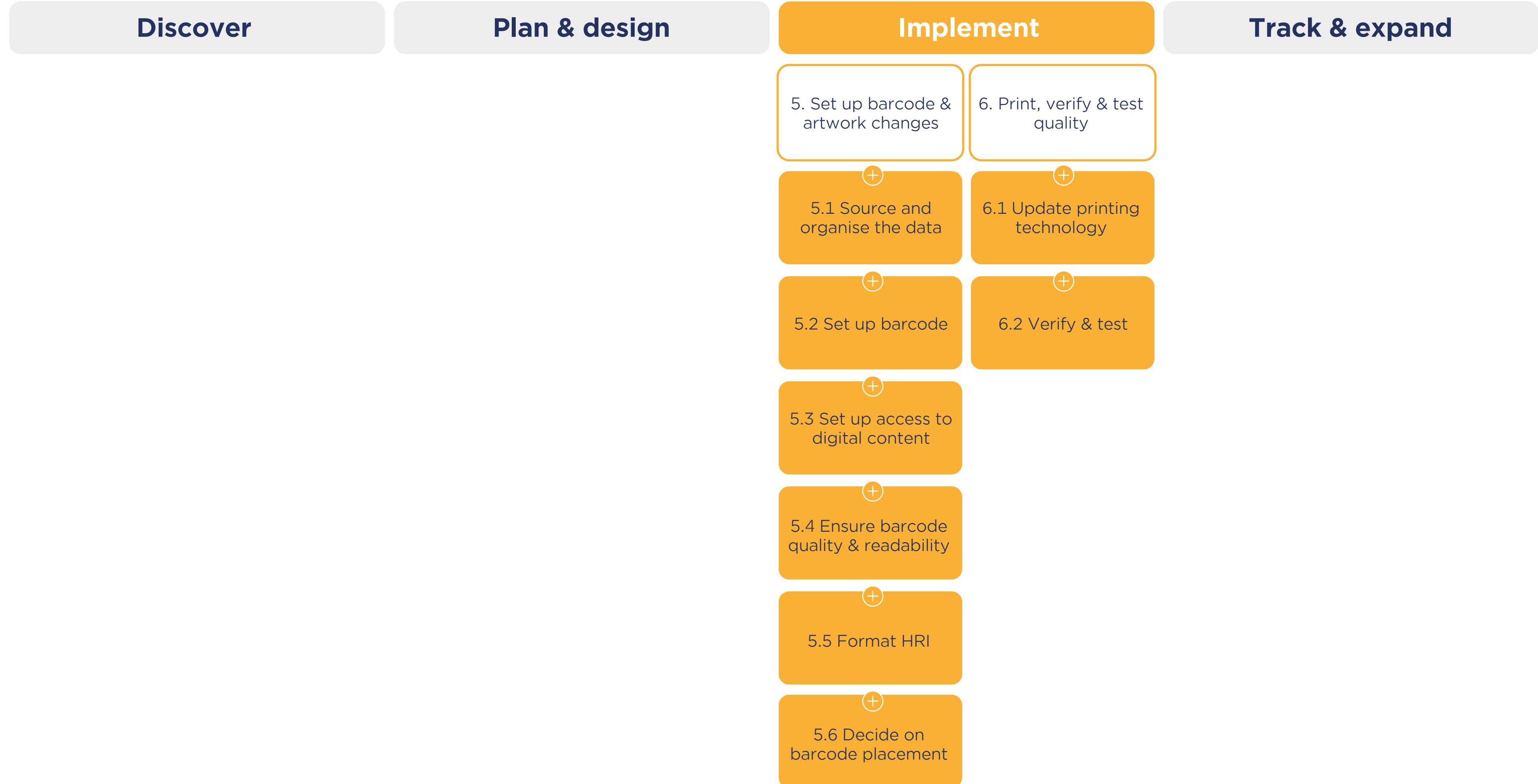
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Making sure the required data for encoding is available, accurate, complete and up-to-date is essential to successfully implement 2D objectives.

Print, verify & test quality

5.1 Source and organise the data

6.1 Update printing technology

5.2 Set up barcode

6.2 Verify & test

5.3 Set up access to digital content

5.4 Ensure barcode quality & readability

5.5 Format HRI

5.6 Decide on barcode placement



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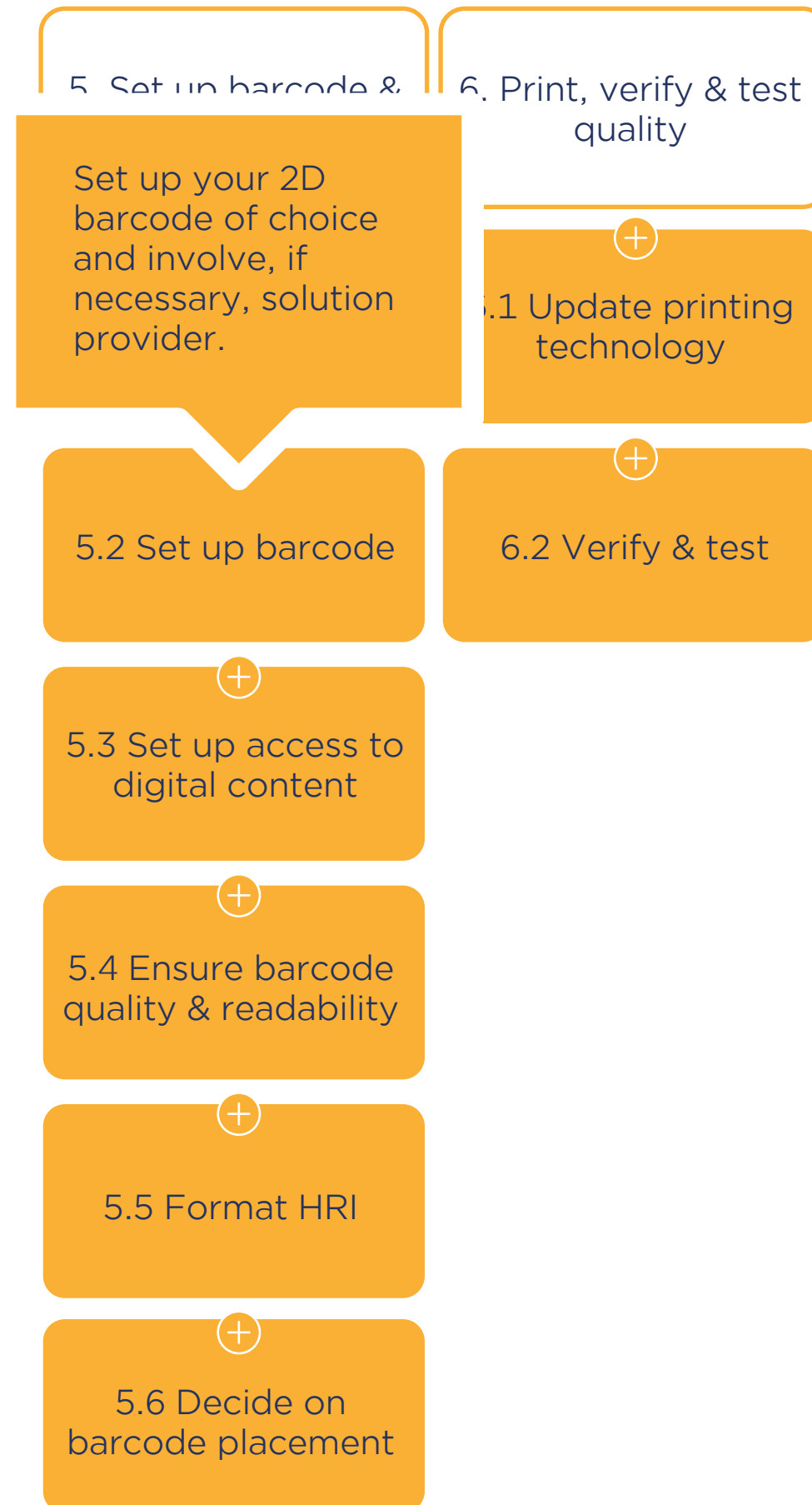
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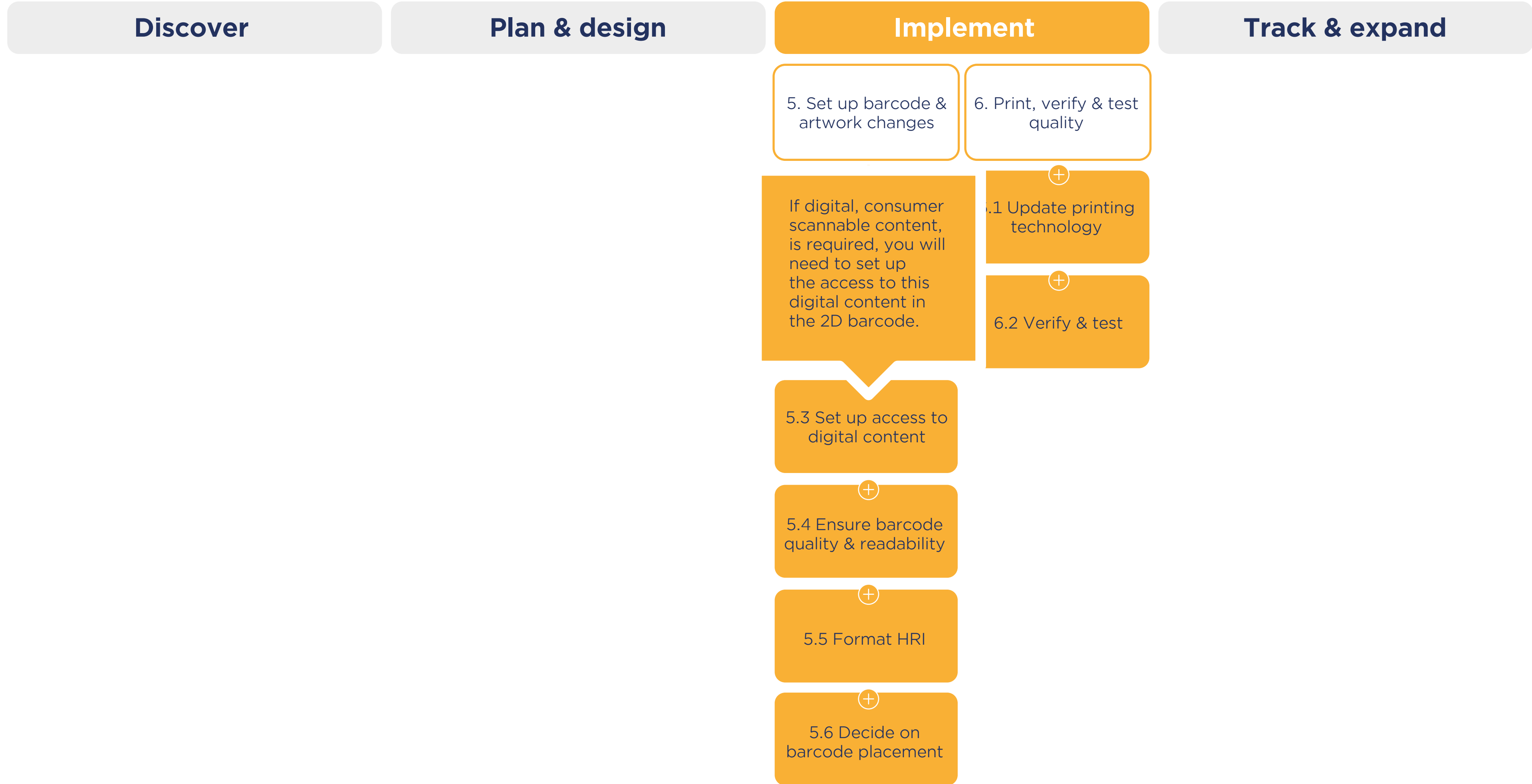
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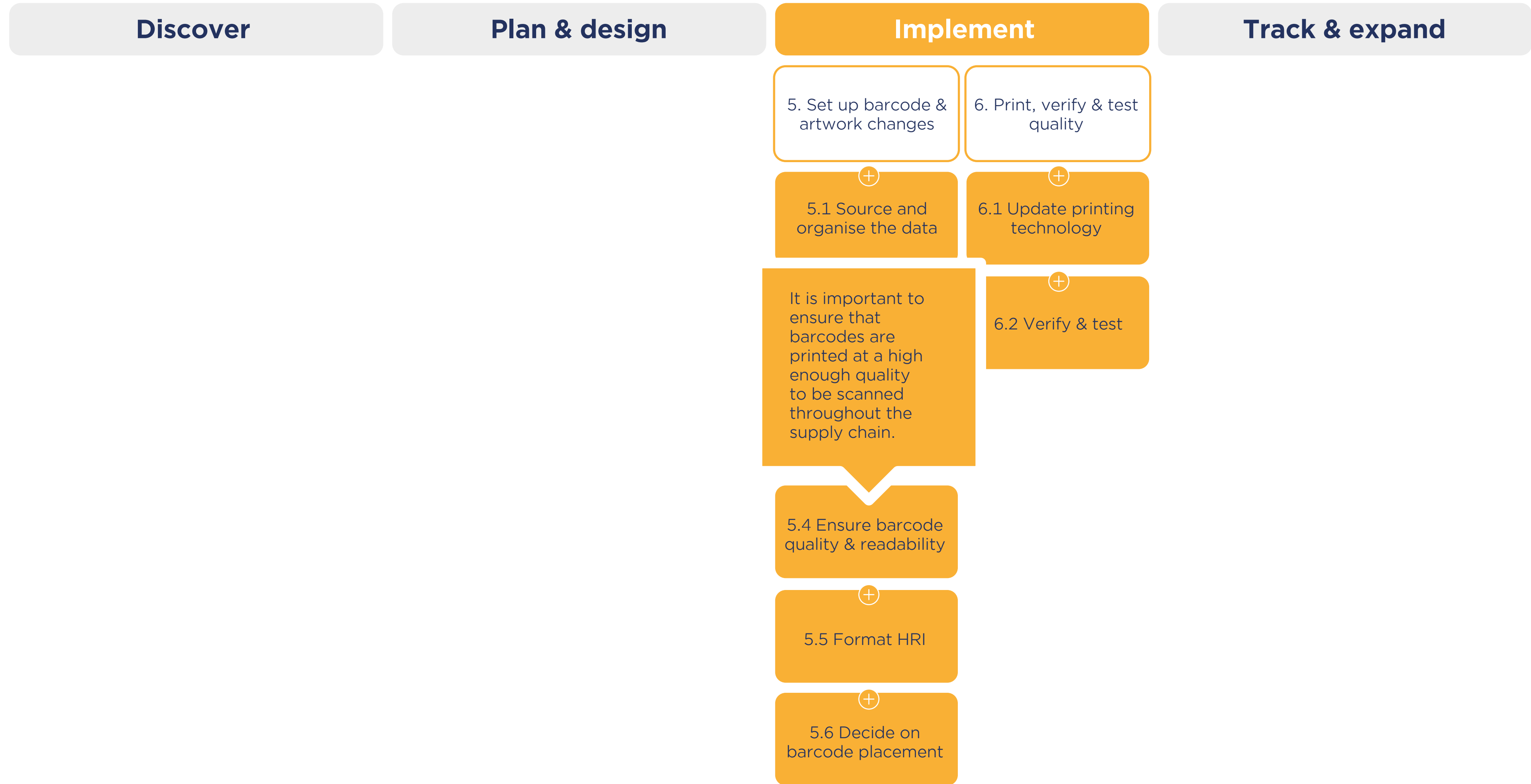
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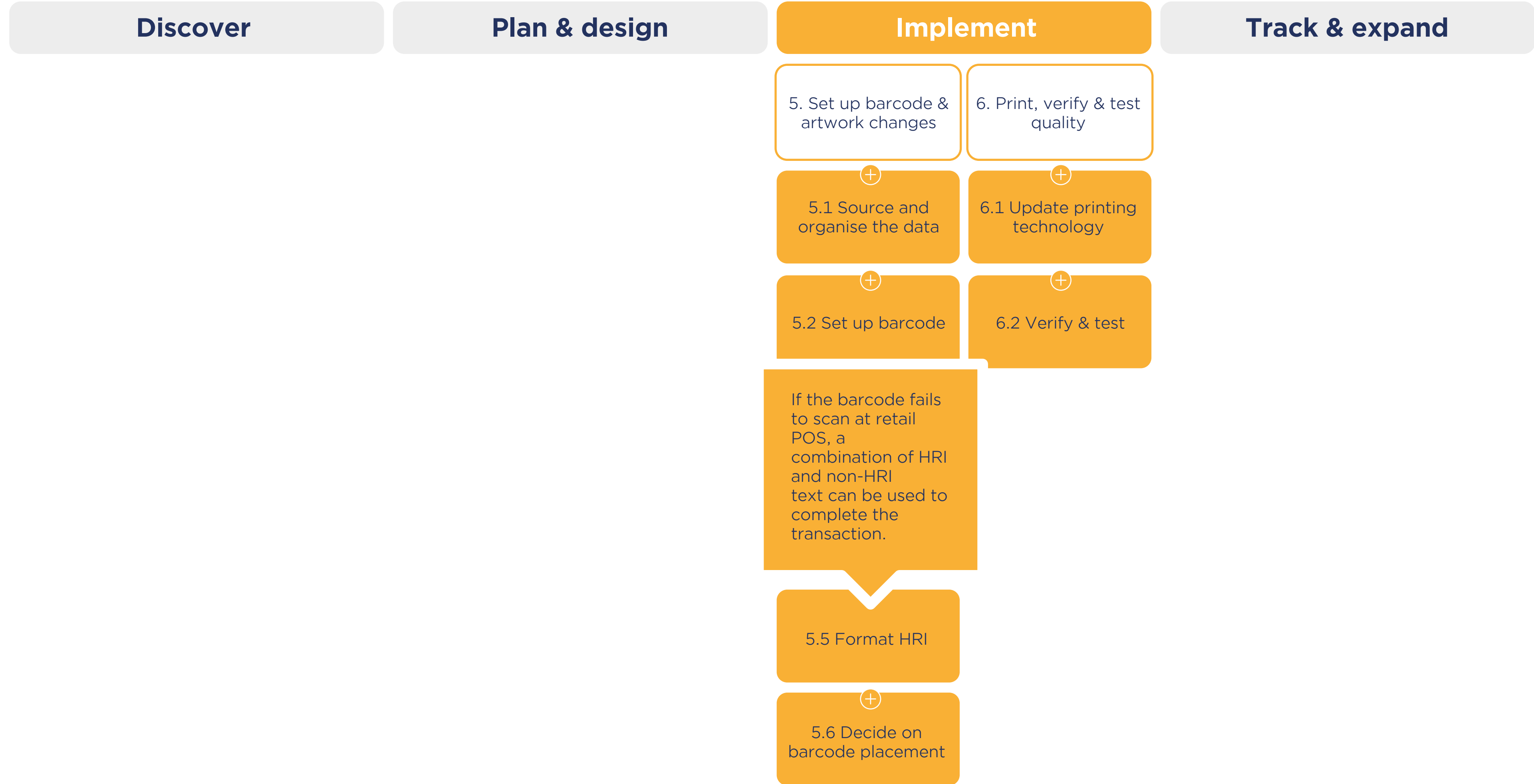
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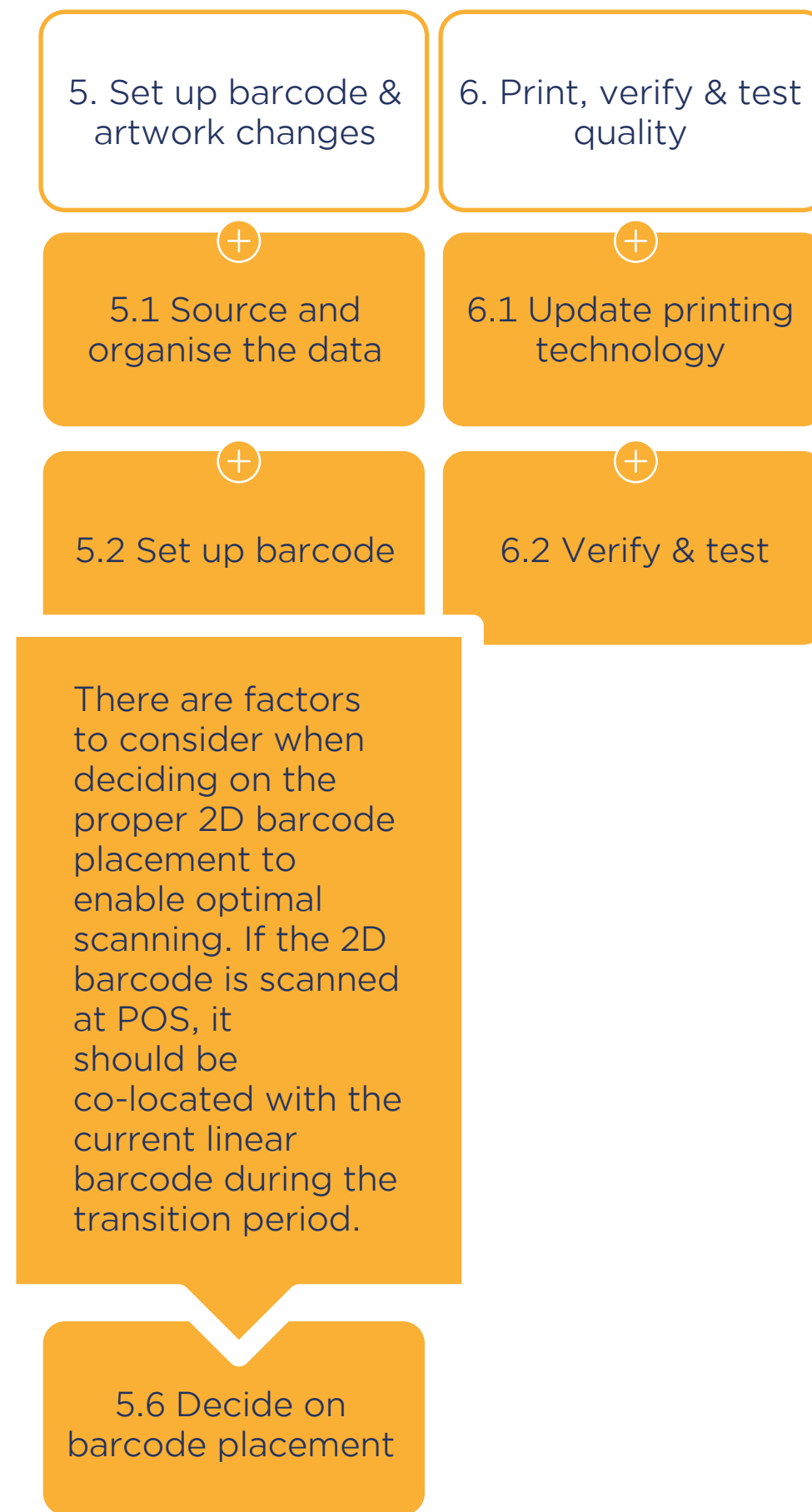
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Implement

5. Set up barcode & artwork changes

Based on the evaluation of your current printing technology and the technology required to print your 2D barcode, update, if needed, your technology with the support of your solution provider

5.1 Source and organise the data

6.1 Update printing technology

5.2 Set up barcode

6.2 Verify & test

5.3 Set up access to digital content

5.4 Ensure barcode quality & readability

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5. Set up barcode & artwork changes



5.1 Source and organise the data



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5.3 Set up access to digital content



5.4 Ensure barcode quality & readability



5.5 Format HRI



5.6 Decide on barcode placement

Trading partners and consumers must be able to interact with the barcode quickly and extract the appropriate data for their needs. Poor quality barcodes and malfunctioning digital links create negative experiences in both supply chain and consumer settings.

6.2 Verify & test



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7. Roll out

8. Track and share results

+
7.1 Coordinate external communication

+
8.1 Track value

+
7.2 Train & raise awareness

+
8.2 Share your 2D story



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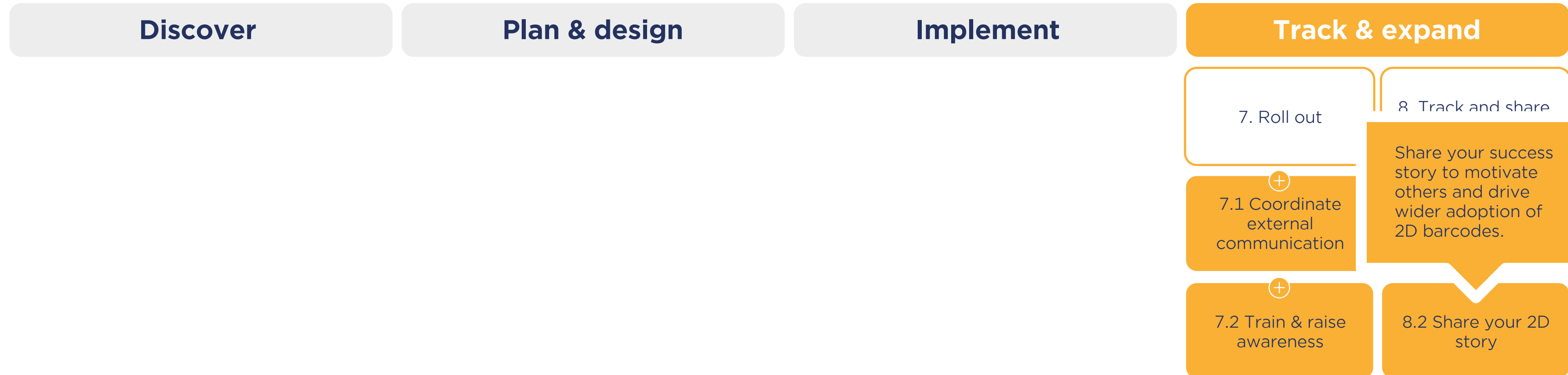
I am a **retailer** looking to **make my POS-ecosystem ready to scan and read 2D barcodes**

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Select an implementation phase





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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

Implementation Pathways

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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state



1.1 Define project plan & implementation type



2.1 Evaluate POS ecosystem



1.2 Set up project team & involve stakeholders

Plan & design

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Getting the 2D barcode rollout right is key for retailers to efficiently scan and unlock the valuable product information encoded by brands, streamlining operations and enhancing customer service.

Implementation Pathways

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Implementation phase

Discover **Plan & design** **Implement** **Track & expand**

2. Evaluate current state

1.1 Define project plan & implementation type

2.1 Evaluate POS ecosystem

1.2 Set up project team & involve stakeholders



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Select an implementation phase

Discover

Based on your business objectives, determine which internal and external stakeholders to involve.

2. Evaluate current state



2.1 Evaluate POS ecosystem

1.2 Set up project team & involve stakeholders

Plan & design

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Select an implementation pathway

Discover

1. Set up project

+

1.1 Define project plan & implementation type

+

1.2 Set up project team & involve stakeholders

2.1 Evaluate POS ecosystem

By 2027 retailers must, at minimum, be able to accept a defined set of different barcodes at their POS. This may require upgrades to your POS ecosystem. An evaluation of the current state will help to design the future state in the next step





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Select an implementation phase

Discover

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3. Design future state

4. Determine budget & finalise project plan



3.1 Design future state POS ecosystem



4.1 Determine budget & finalise project plan



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Select an implementation phase



After evaluating your POS ecosystem, you can start with designing the future state of your POS ecosystem and identify the gaps.

4. Determine budget & finalise project plan

3.1 Design future state POS ecosystem

4.1 Determine budget & finalise project plan





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Discover

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5. Upgrade & test POS ecosystem



5.1 Upgrade & test POS ecosystem



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Select an implementation phase

Discover

Plan & design

After evaluating your POS ecosystem and designing your future state, you can start upgrading your scanners and/or POS host system to scan and read 2D barcodes, if necessary.

5.1 Upgrade & test POS ecosystem

Track & expand



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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

5.1 Upgrade & test POS ecosystem

7. Unlock future potential



6.1 Train & raise awareness



7.1 Share your 2D story




7.2 Determine additional value




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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state



1.1 Define your goals/use cases



2.1 Evaluate as-is situation



1.2 Define project plan & implementation type



1.3 Set up project team & involve stakeholders

Plan & design

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Retailers have unique needs. By focusing on your specific goals from the start, you can tailor your 2D barcode utilisation to unlock the most impactful benefits for your business, including the ability to scan 2D barcodes at POS.

Implementation phase

Discover

2. Evaluate current state

+

2.1 Evaluate as-is situation

+

1.1 Define your goals/use cases

+

1.2 Define project plan & implementation type

+

1.3 Set up project team & involve stakeholders

Plan & design

Implement

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Select an implementation phase

Discover

The 2D roll-out process is important to execute well. It is key to start with the right scope and setup, and use the results to decide on further deployment.

2. Evaluate current state

+

2.1 Evaluate as-is situation

+

1.2 Define project plan & implementation type

+

1.3 Set up project team & involve stakeholders

Plan & design

Implement


Track & expand




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Select an implementation pathway

Discover

1. Set up project

+

1.1 Define your goals/use cases

+

1.2 Define project plan & implementation type

+

1.3 Set up project team & involve stakeholders

2.1 Evaluate as-is situation

To effectively use additional data or engage in promotions and collaborations with suppliers, it is important to first assess the current situation before planning the desired future state.





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Select an implementation phase

Discover

Plan & design

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3. Design future state

4. Set up business case



3.1 Design to-be processes, data & IT landscape



4.1 Perform cost-benefit analysis



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Select an implementation phase

Discover

Designing future processes, data requirements and IT infrastructure to effectively leverage encoded 2D barcode data within retail operations is key for successful implementation.

3.1 Design to-be processes, data & IT landscape

Design

4. Set up business case

4.1 Perform cost-benefit analysis

Implement

Track & expand



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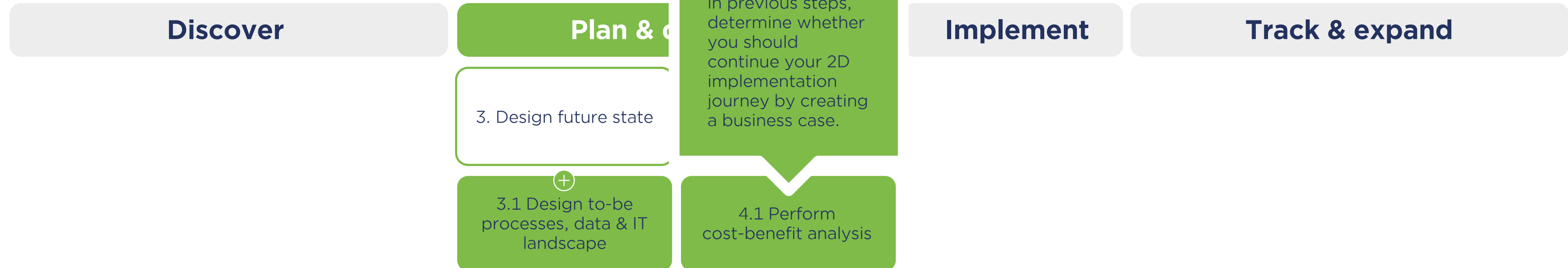
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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

5. Upgrade data support & systems



5.1 Ensure backend system & data support upgrades



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Select an implementation phase

Discover

Plan & design

Track & expand

Leveraging data beyond the GTIN from scanning 2D barcodes may require upgrades to backend systems and data support. Updates may not be required if scanners are passing data that is already in use.

5.1 Ensure backend system & data support upgrades



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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

6. Train

7. Unlock future potential

+
6.1 Train employees, customers & other partners

+
7.1 Track results

+
7.2 Share your 2D story

+
7.3 Determine additional value



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Select an implementation phase

Discover

Plan & design

Implement

Effective communication and training are essential for smooth adoption and maximising the benefits of your 2D implementation.

expand

7. Unlock future potential

6.1 Train employees, customers & other partners

7.1 Track results

7.2 Share your 2D story

7.3 Determine additional value



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Select an implementation phase

Discover

Plan & design

Implement

Track & Optimize

6. Train



6.1 Train employees, customers & other partners



7.1 Track results



7.2 Share your 2D story

7.3 Determine additional value


Once 2D has been implemented, it is advisable to track and optimise the results to ensure they align with the expectations outlined in the business case and benefit logic.




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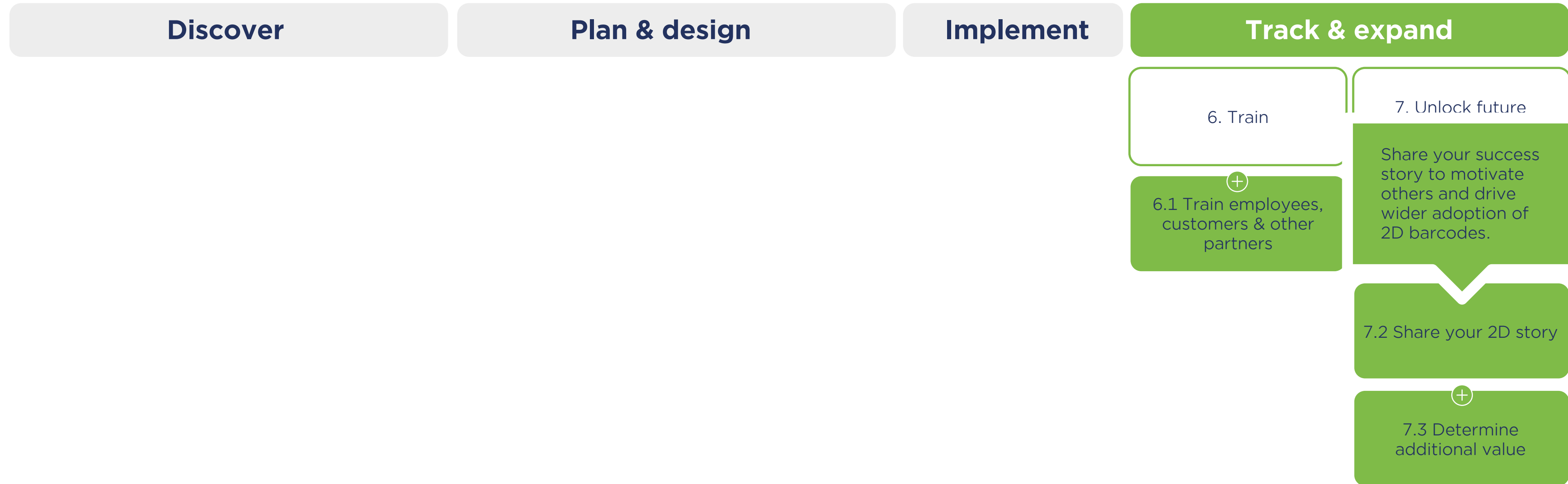
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Plan & design

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Track & expand

6. Train



6.1 Train employees, customers & other partners

2D barcodes can enable many more use cases for the retailer, such as inventory management and dynamic price markdown, with high potential benefits. Begin exploring the different use cases and potential for your company.

7.3 Determine additional value



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Brand owner



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Discover

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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state



1.1 Define your goals and metrics



2.1 Evaluate your processes and systems



1.2 Define project plan & implementation type



2.2 Evaluate printing capabilities



1.3 Set up project team & involve stakeholders



2.3 Evaluate regulatory requirements



2.4 Evaluate existing codes on pack

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Being clear on your key driver(s), business goals and metrics is vital for a successful 2D implementation and to measure success once the implementation is complete.

Implementation phase

1. Discover

2. Evaluate current state

1.1 Define your goals and metrics

2.1 Evaluate your processes and systems

1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities

1.3 Set up project team & involve stakeholders

2.3 Evaluate regulatory requirements

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Select an implementation phase

The 2D roll-out process is important to execute well. It is key to start with the right scope and Set up and use the results to decide on further deployment.

1. Evaluate current state

+ 2.1 Evaluate your processes and systems

+ 1.2 Define project plan & implementation type

+ 2.2 Evaluate printing capabilities

+ 1.3 Set up project team & involve stakeholders

+ 2.3 Evaluate regulatory requirements

+ 2.4 Evaluate existing codes on pack

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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state

Based on your business objectives, determine which internal and external stakeholders to involve.

+
2.1 Evaluate your processes and systems

+
2.2 Evaluate printing capabilities

1.3 Set up project team & involve stakeholders

+
2.3 Evaluate regulatory requirements

+
2.4 Evaluate existing codes on pack

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Select an impl

Dis

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1.1 Define your goals and metrics

1.2 Define project plan & implementation type

1.3 Set up project team & involve stakeholders

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2.2 Evaluate printing capabilities

2.3 Evaluate regulatory requirements

2.4 Evaluate existing codes on pack

Evaluating current processes and systems is essential to effectively bridge the gap between the current and the future state.





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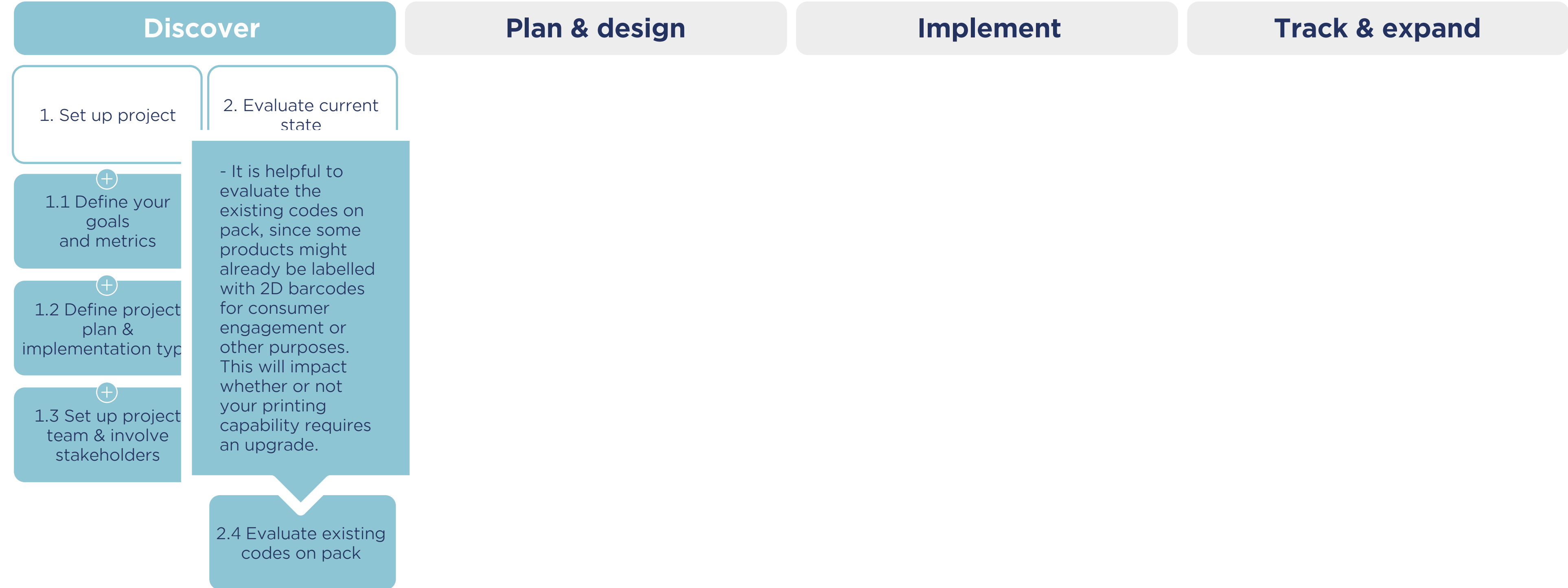
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Select an implementation phase

Discover

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Implement

Track & expand

3. Design future state

4. Set up business case



3.1 Select the right data to be encoded



4.1 Perform cost-benefit analysis



3.2 Choose the right barcode & syntax



3.3 Design to-be processes, data & IT landscape



3.4 Assess printing technology updates



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Select an implementation phase

Discover

Define the essential information that needs to be encoded in the 2D barcode based on your business objectives.

Design

4. Set up business case

Implement

Track & expand

3.1 Select the right data to be encoded

4.1 Perform cost-benefit analysis

3.2 Choose the right barcode & syntax

3.3 Design to-be processes, data & IT landscape

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Select an implementation phase

Discover

Explore the different 2D barcodes to determine which one fits best with your selected business objectives. The choice of barcode determines the right syntax.

Design

4. Set up business case

4.1 Perform cost-benefit analysis

Implement

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3.2 Choose the right barcode & syntax

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Select an implementation phase

Discover

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Designing future processes, data requirements and IT infrastructure to effectively leverage encoded 2D barcode data within retail operations is key for successful implementation.

4. Set up business case

4.1 Perform cost-benefit analysis

3.3 Design to-be processes, data & IT landscape

3.4 Assess printing technology updates



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3. Design future state

4. Set up business case



3.1 Select the right data to be encoded



4.1 Perform cost-benefit analysis

Assess whether changes are needed to your current printing technology to enable in-store printing of labels with 2D barcodes.

3.4 Assess printing technology updates



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Select an implementation phase

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3. Design future state



3.1 Select the right data to be encoded



3.2 Choose the right barcode & syntax



3.3 Design to-be processes, data & IT landscape



3.4 Assess printing technology updates

Based on the evaluations or assessments performed in previous steps, determine whether you should continue your 2D implementation journey by creating a business case.


4.1 Perform cost-benefit analysis




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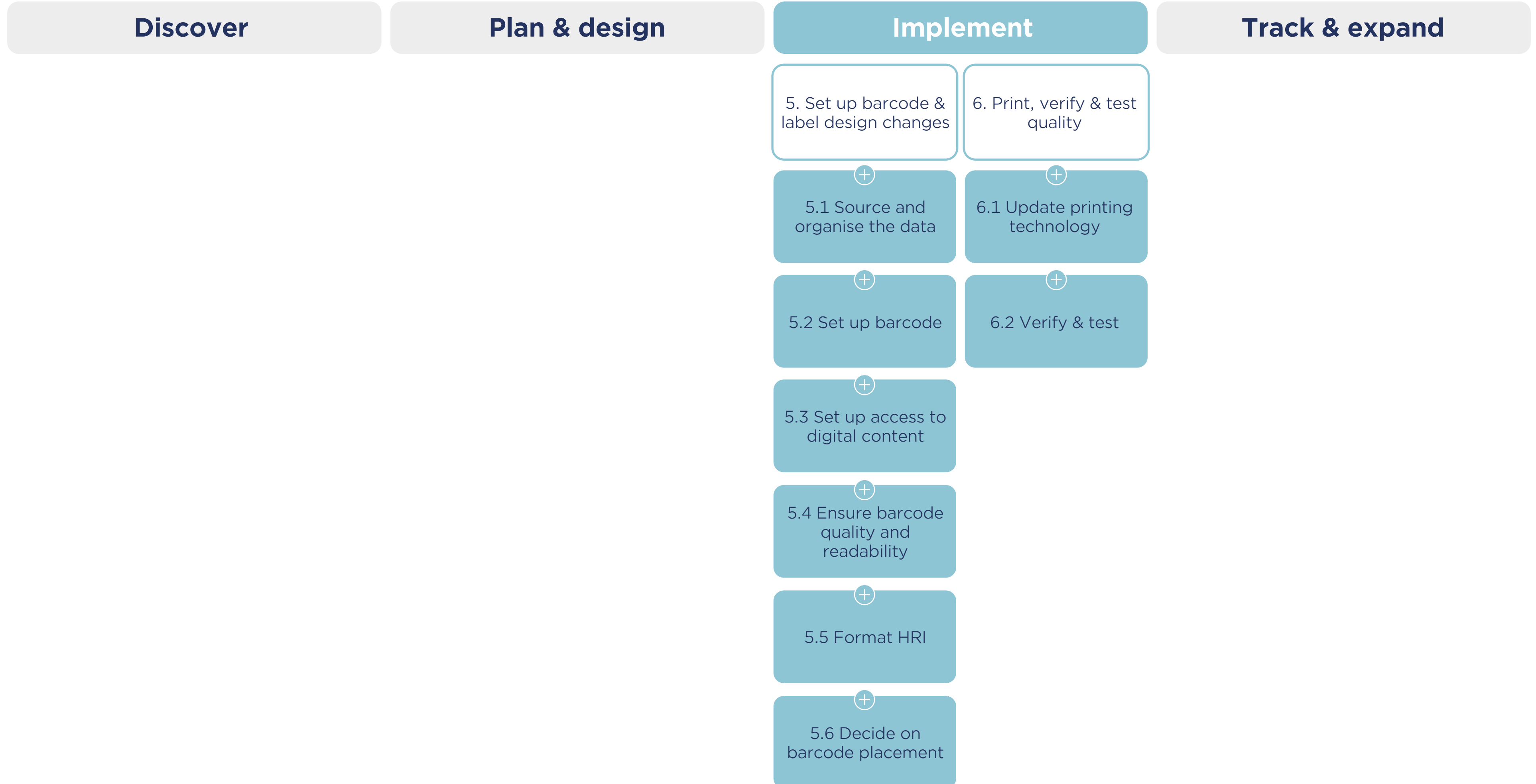
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Making sure the required data for encoding is available, accurate, complete and up-to-date is essential to successfully implementing 2D objectives.

. Print, verify & test quality

5.1 Source and organise the data

6.1 Update printing technology

5.2 Set up barcode

6.2 Verify & test

5.3 Set up access to digital content

5.4 Ensure barcode quality and readability

5.5 Format HRI

5.6 Decide on barcode placement



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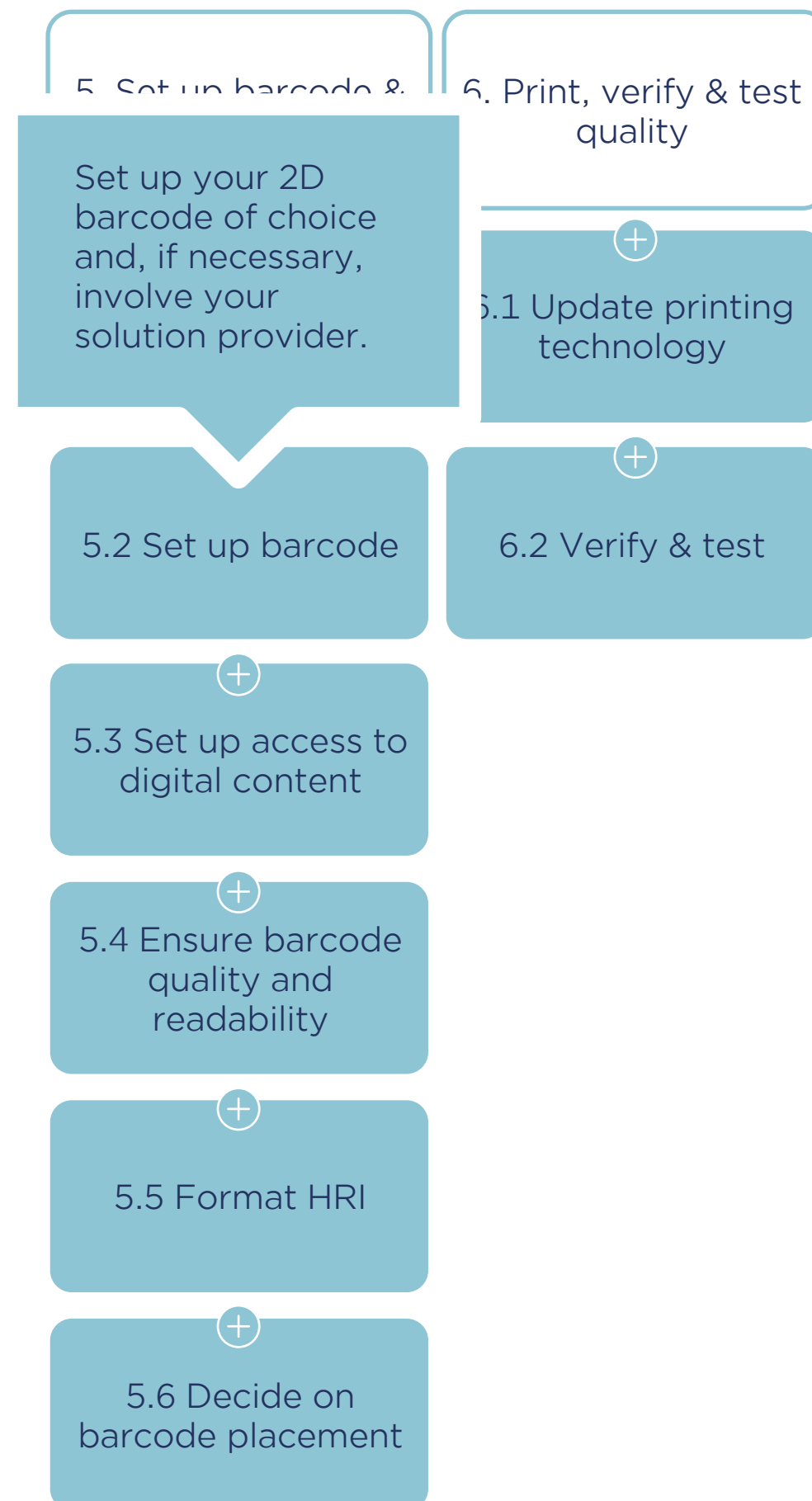
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5. Set up barcode & label design changes

6. Print, verify & test quality

If digital, consumer-scannable content, is required, you will need to set up the access to this digital content in the 2D barcode.

5.1 Update printing technology

6.2 Verify & test

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5.4 Ensure barcode quality and readability

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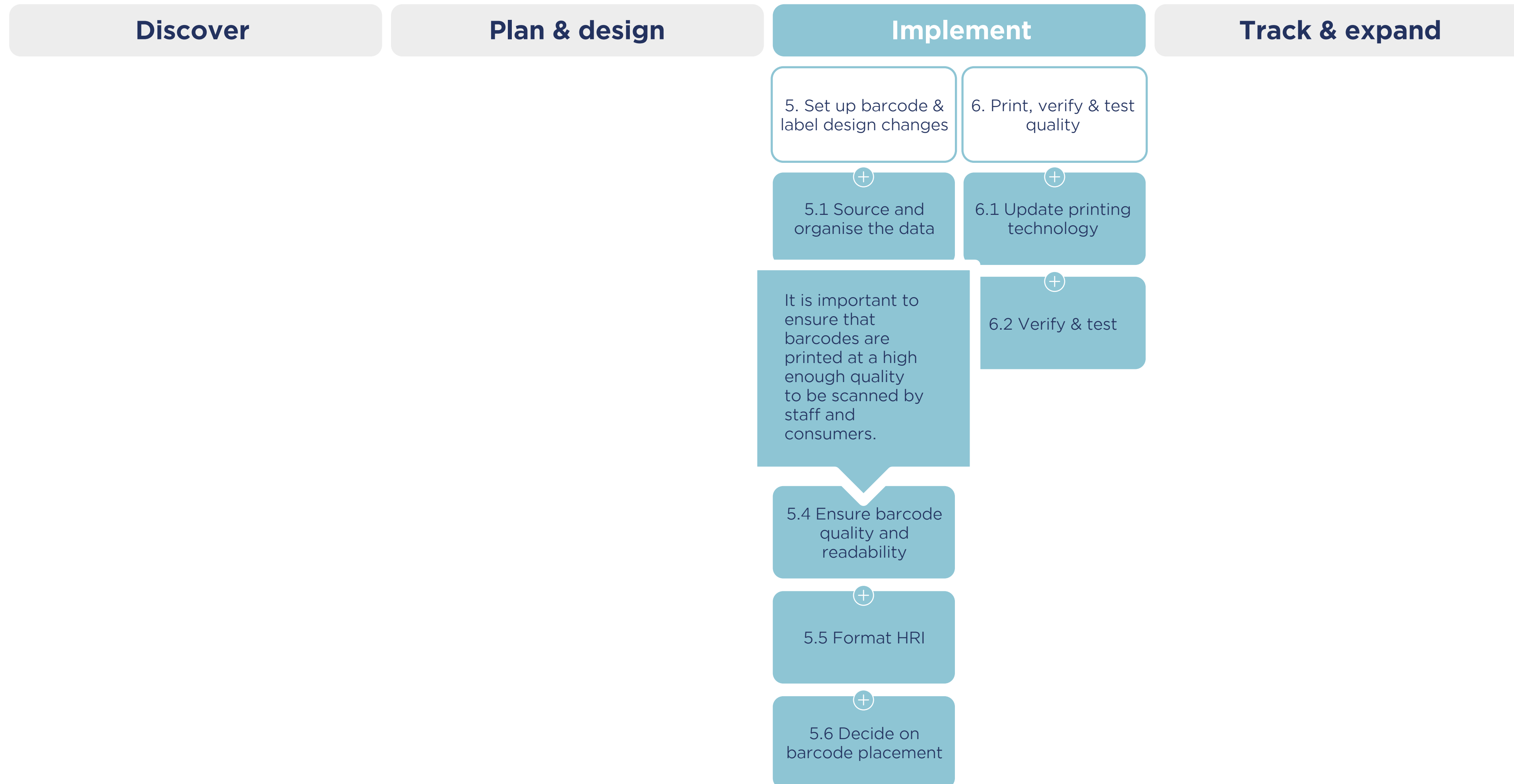
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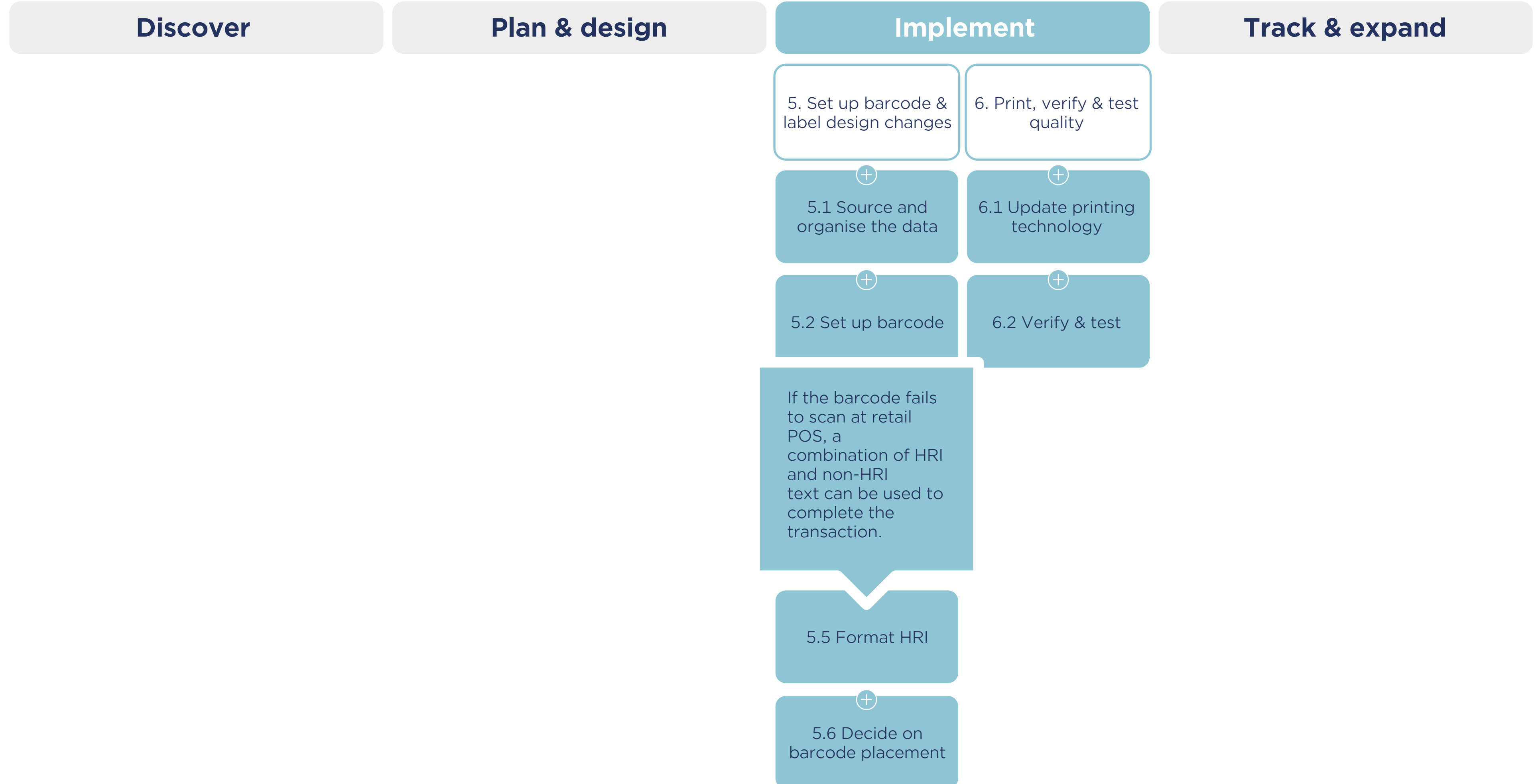
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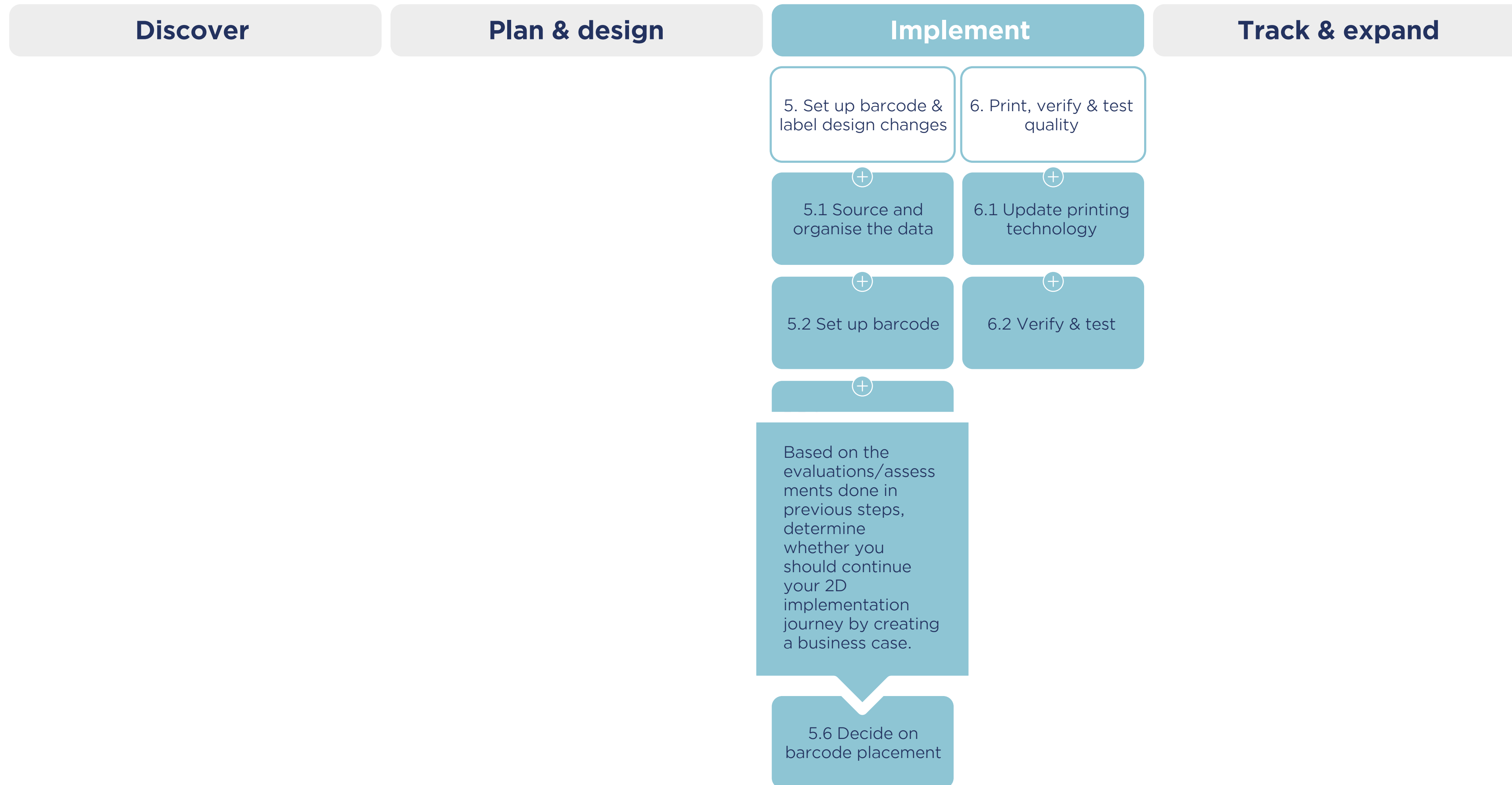
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Select an implementation phase

Discover

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5. Set up barcode & label design change

Based on the evaluation of your current printing technology and the requirements for printing your 2D barcode, update your technology as needed with support from your solution provider.

5.1 Source and organise the data

6.1 Update printing technology

5.2 Set up barcode

6.2 Verify & test

5.3 Set up access to digital content

5.4 Ensure barcode quality and readability

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5. Set up barcode & label design change



5.1 Source and organise the data



5.2 Set up barcode



5.3 Set up access to digital content



5.4 Ensure barcode quality and readability



5.5 Format HRI



5.6 Decide on barcode placement

POS staff and consumers must be able to interact with the barcode quickly and extract the appropriate data for their needs. Poor quality barcodes and malfunctioning Digital Links create negative experiences in both POS and consumer settings.


6.2 Verify & test




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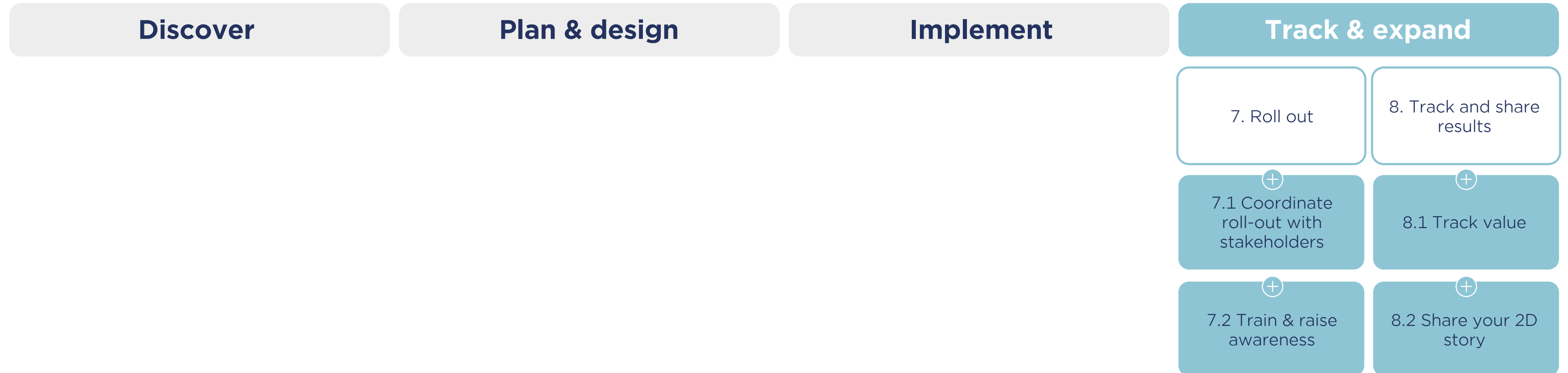
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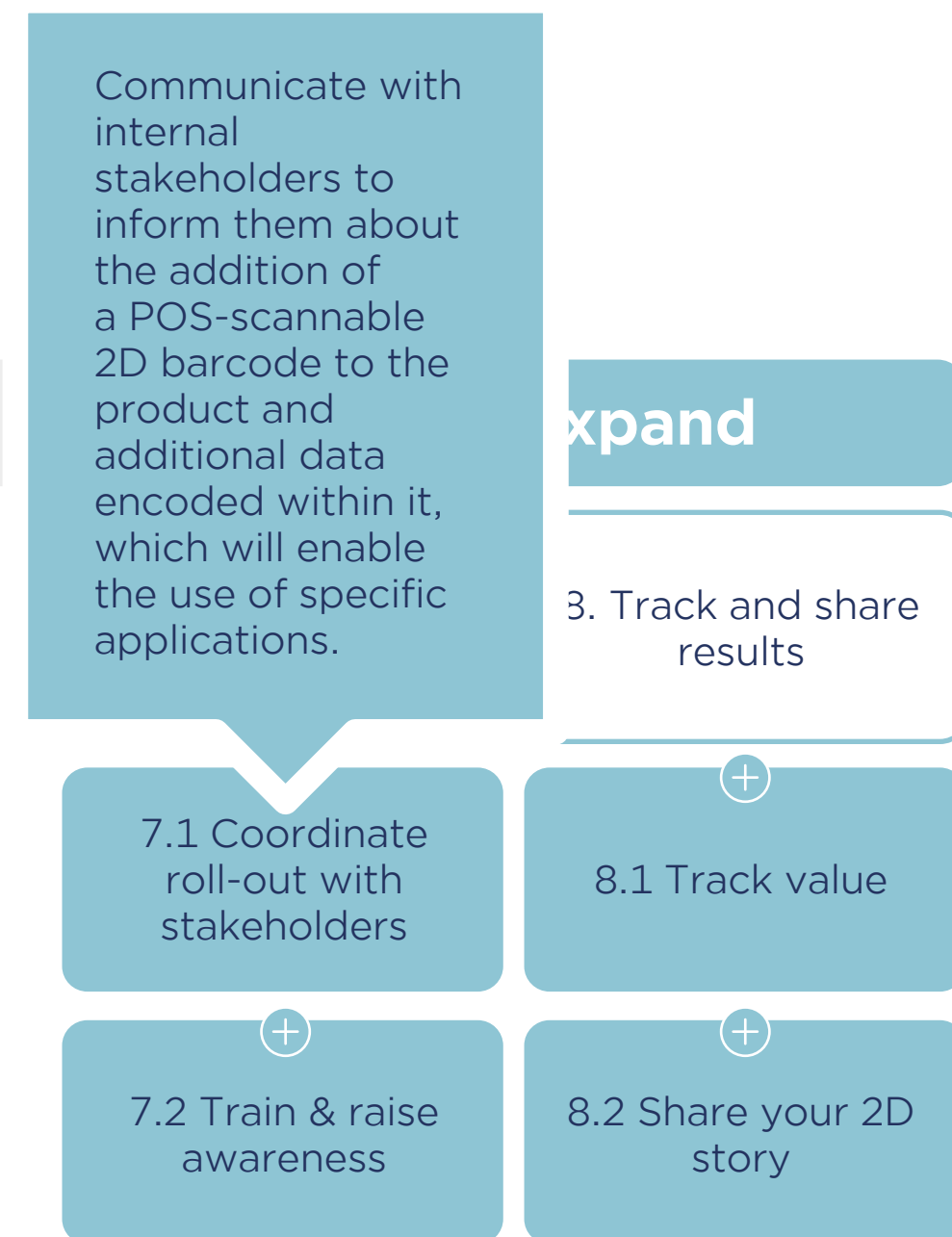
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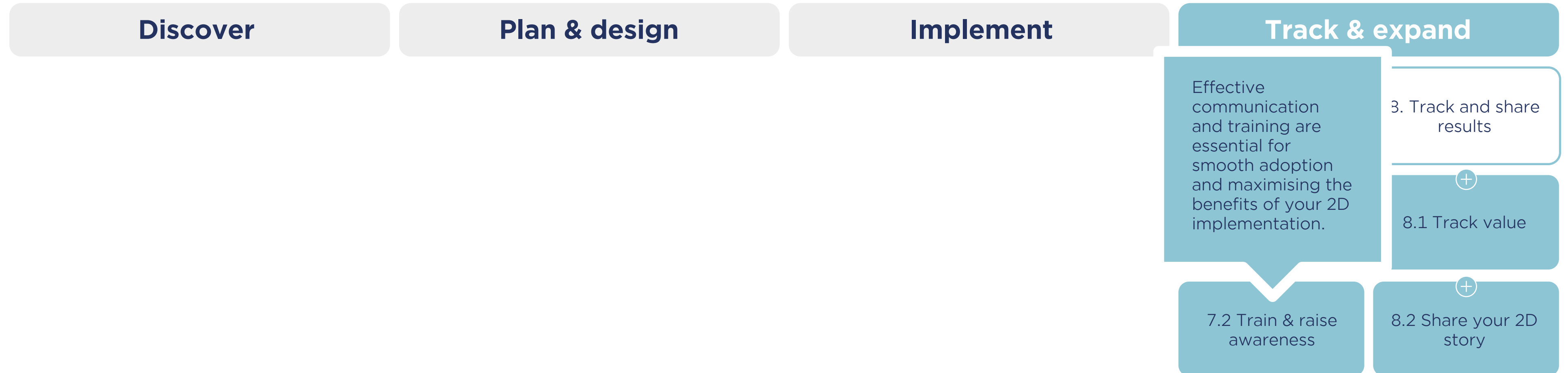
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I am a **retailer** looking to **make my POS-ecosystem ready to scan** and read 2D barcodes

I am a **retailer** looking to **unlock the benefits of 2D barcodes and the data encoded in my processes and at POS**

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I am a **retailer** looking to **apply and encode a 2D barcode on white label/private label** products and scan these barcodes at POS

Select an implementation phase



Track

7. Roll out

+ 7.1 Coordinate roll-out with stakeholders

+ 7.2 Train & raise awareness

+ 8.1 Track value

+ 8.2 Share your 2D story


Once 2D has been implemented, it is advisable to track and optimise the results to ensure they align with the expectations outlined in the business case and benefit logic.




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 **Brand owner**

 **Retailer**

Implementation Pathways

I am a **brand owner** looking to **apply and encode a 2D barcode on my products**

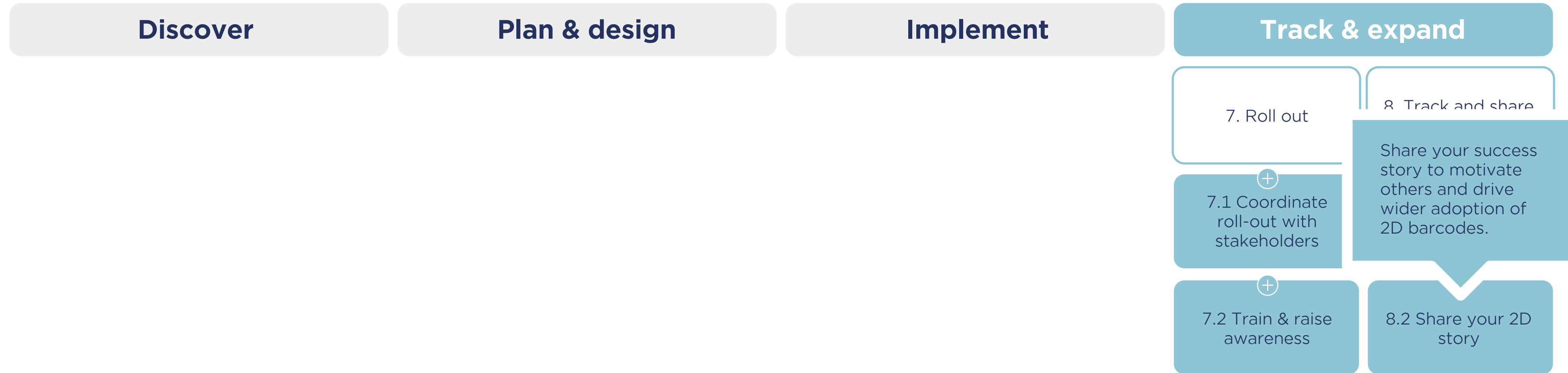
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Select an implementation phase





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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state



1.1 Define your goals and metrics



2.1 Evaluate your processes and systems



1.2 Define project plan & implementation type



2.2 Evaluate printing capabilities



1.3 Set up project team & involve stakeholders



2.3 Evaluate regulatory requirements



2.4 Evaluate existing codes on pack

Plan & design

Implement

Track & expand



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Being clear on your key driver(s), business goals and metrics is vital for a successful 2D implementation and to measure success once the implementation is complete.

Implementation phase

1. Discover

2. Evaluate current state

1.1 Define your goals and metrics

2.1 Evaluate your processes and systems

1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities

1.3 Set up project team & involve stakeholders

2.3 Evaluate regulatory requirements

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Track & expand



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Select an implementation phase

The 2D roll-out process is important to execute well. It is key to start with the right scope and Set up and use the results to decide on further deployment.

1.1

2. Evaluate current state



2.1 Evaluate your processes and systems



1.2 Define project plan & implementation type

2.2 Evaluate printing capabilities



1.3 Set up project team & involve stakeholders

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Select an implementation phase

Discover

1. Set up project

2. Evaluate current state

Based on your business objectives, determine which internal and external stakeholders to involve.

+
2.1 Evaluate your processes and systems

+
2.2 Evaluate printing capabilities

1.3 Set up project team & involve stakeholders

+
2.3 Evaluate regulatory requirements

+
2.4 Evaluate existing codes on pack

Plan & design

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Select an implementation pathway

Discover

1. Set up project



1.1 Define your goals and metrics



1.2 Define project plan & implementation type



1.3 Set up project team & involve stakeholders

Evaluating current processes and systems is essential to be able to effectively bridge the gap between the current and the future state.

2.1 Evaluate your processes and systems



2.2 Evaluate printing capabilities



2.3 Evaluate regulatory requirements



2.4 Evaluate existing codes on pack

Plan & design

Implement

Track & expand



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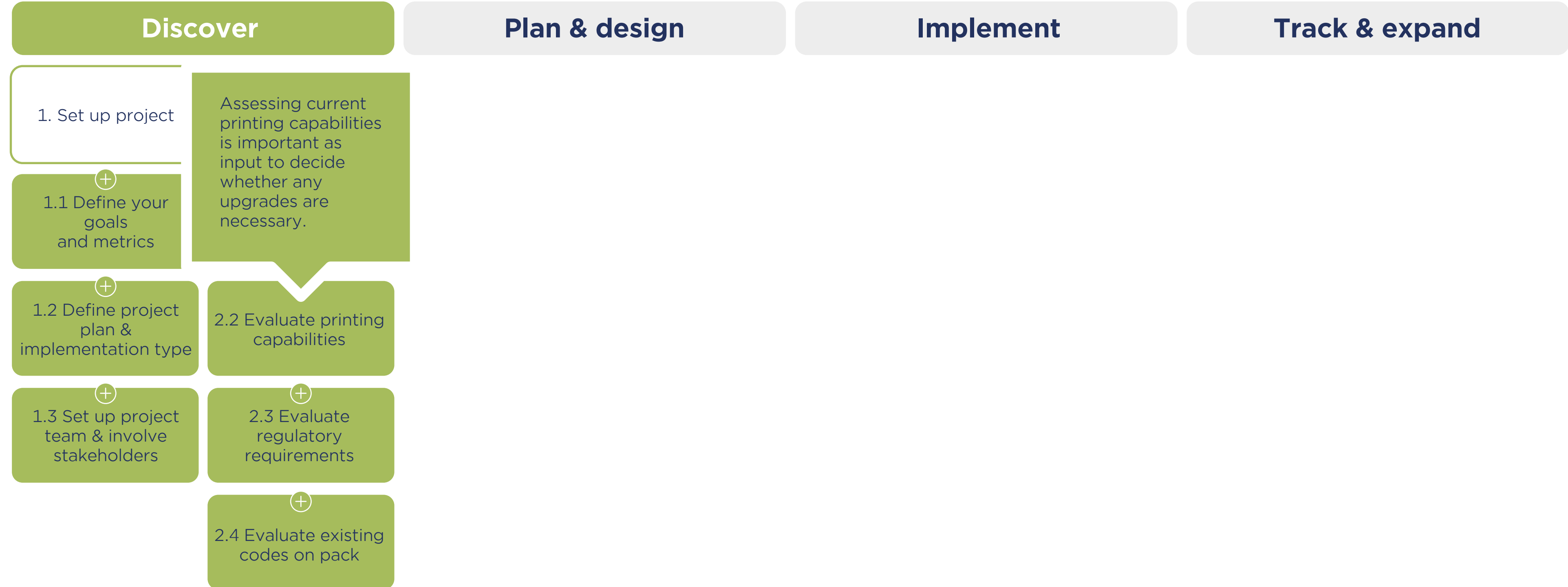
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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

3. Design future state

4. Set up business case



3.1 Select the right data to be encoded



4.1 Perform cost-benefit analysis



3.2 Choose the right barcode & syntax



3.3 Assess printing technology updates



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Select an implementation phase

Discover

- Define the essential information that needs to be encoded in the 2D barcode based on your business objectives.

Design

4. Set up business case

Implement

Track & expand

3.1 Select the right data to be encoded

4.1 Perform cost-benefit analysis

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Select an implementation phase

Discover

Explore the different 2D barcodes to determine which one fits best with your selected business objectives. The choice of the barcode determines the right syntax.

Design

4. Set up business case

4.1 Perform cost-benefit analysis

3.2 Choose the right barcode & syntax

3.3 Assess printing technology updates

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Select an implementation phase

Discover

Assess whether changes need to be made to your current barcode printing technology to meet the future use case. Take into account the data and syntax that needs to be encoded (steps 3.1-3.2) and any existing 2D barcodes on your packaging (step 2.4).

3.3 Assess printing technology updates

Design

4. Set up business case



4.1 Perform cost-benefit analysis

Implement

Track & expand



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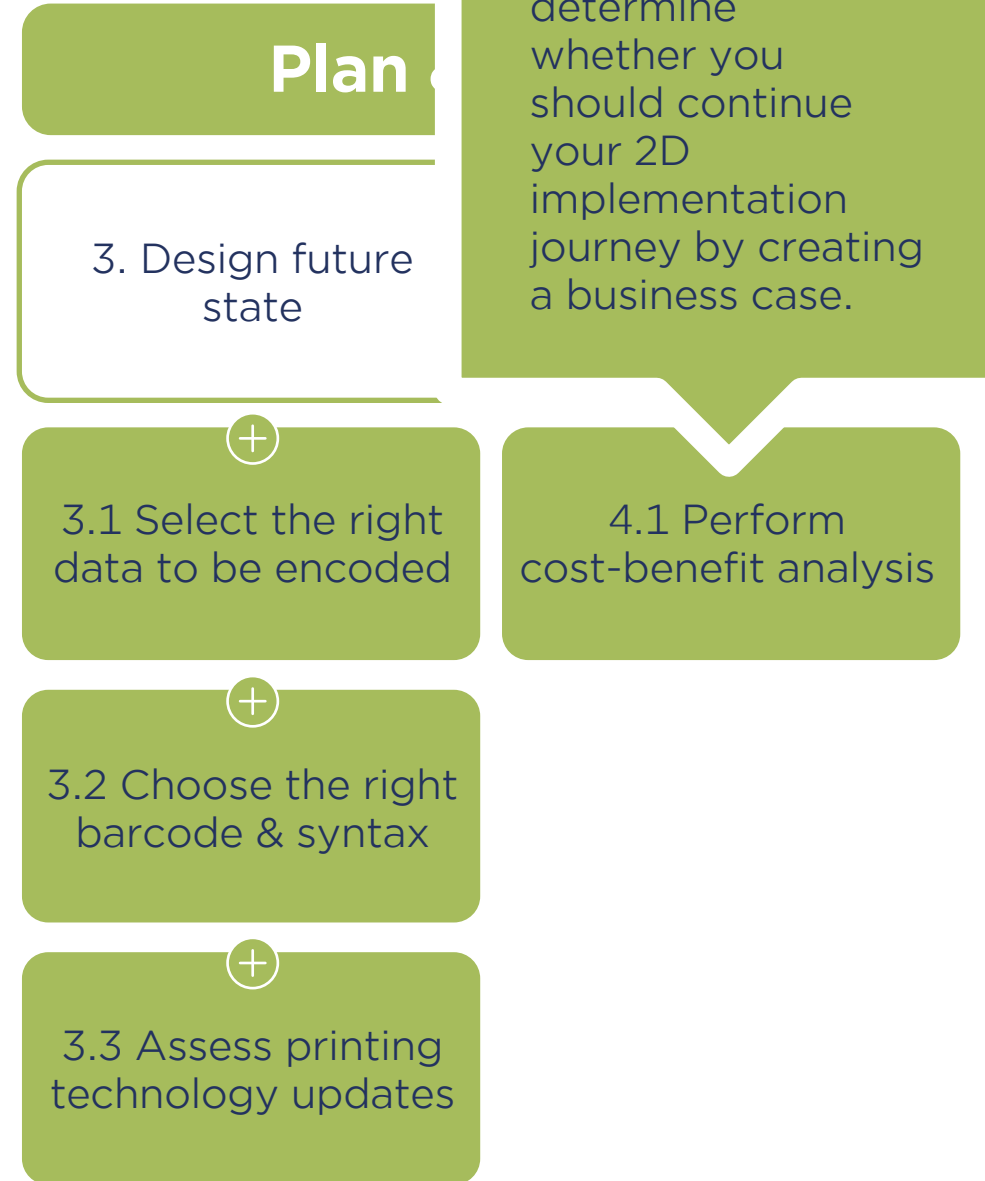
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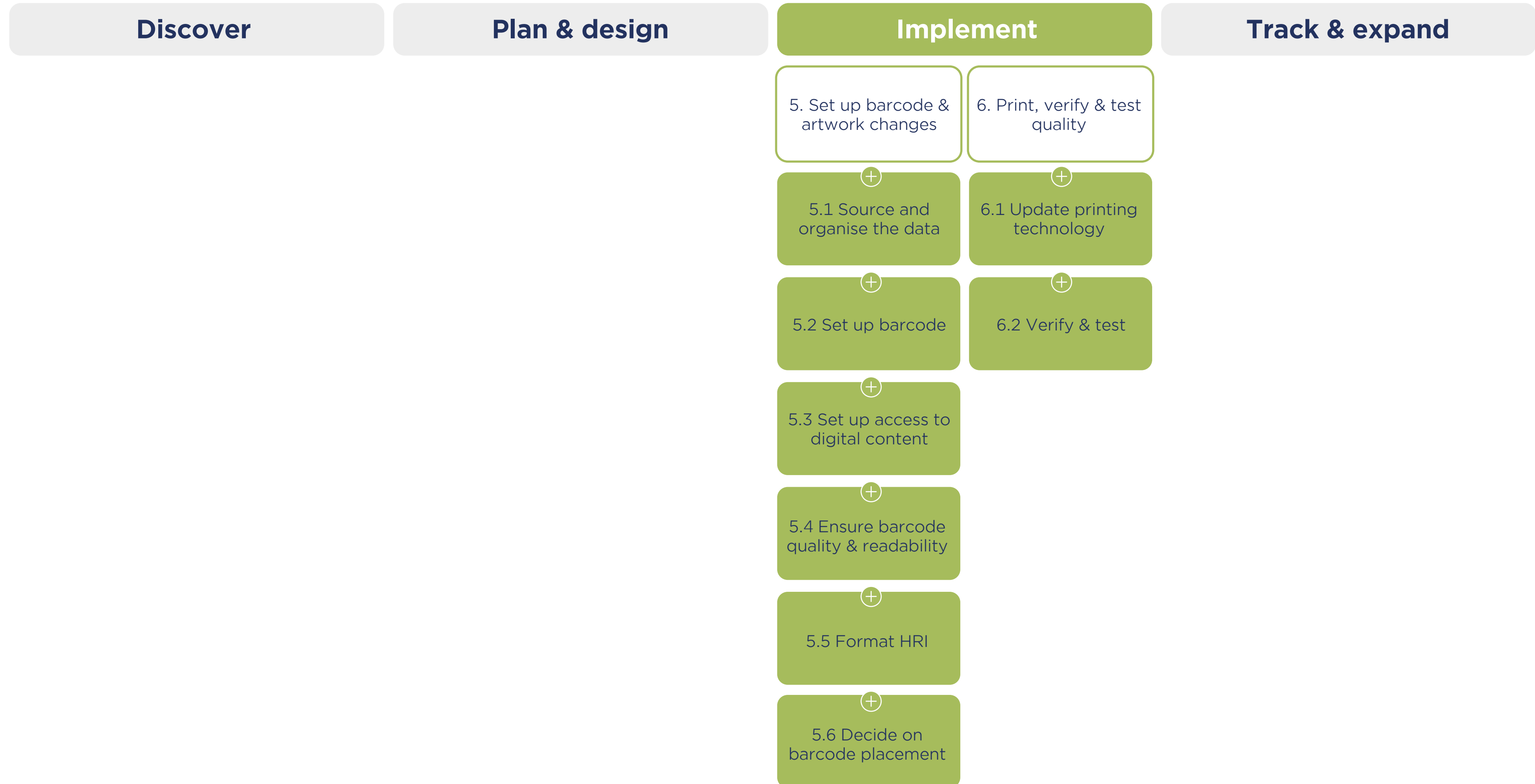
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Select an implementation phase



Making sure the required data for encoding is available, accurate, complete and up-to-date is essential to successfully implement 2D objectives.

Print, verify & test quality

5.1 Source and organise the data

5.2 Set up barcode

5.3 Set up access to digital content

5.4 Ensure barcode quality & readability

5.5 Format HRI

5.6 Decide on barcode placement

6.1 Update printing technology

6.2 Verify & test



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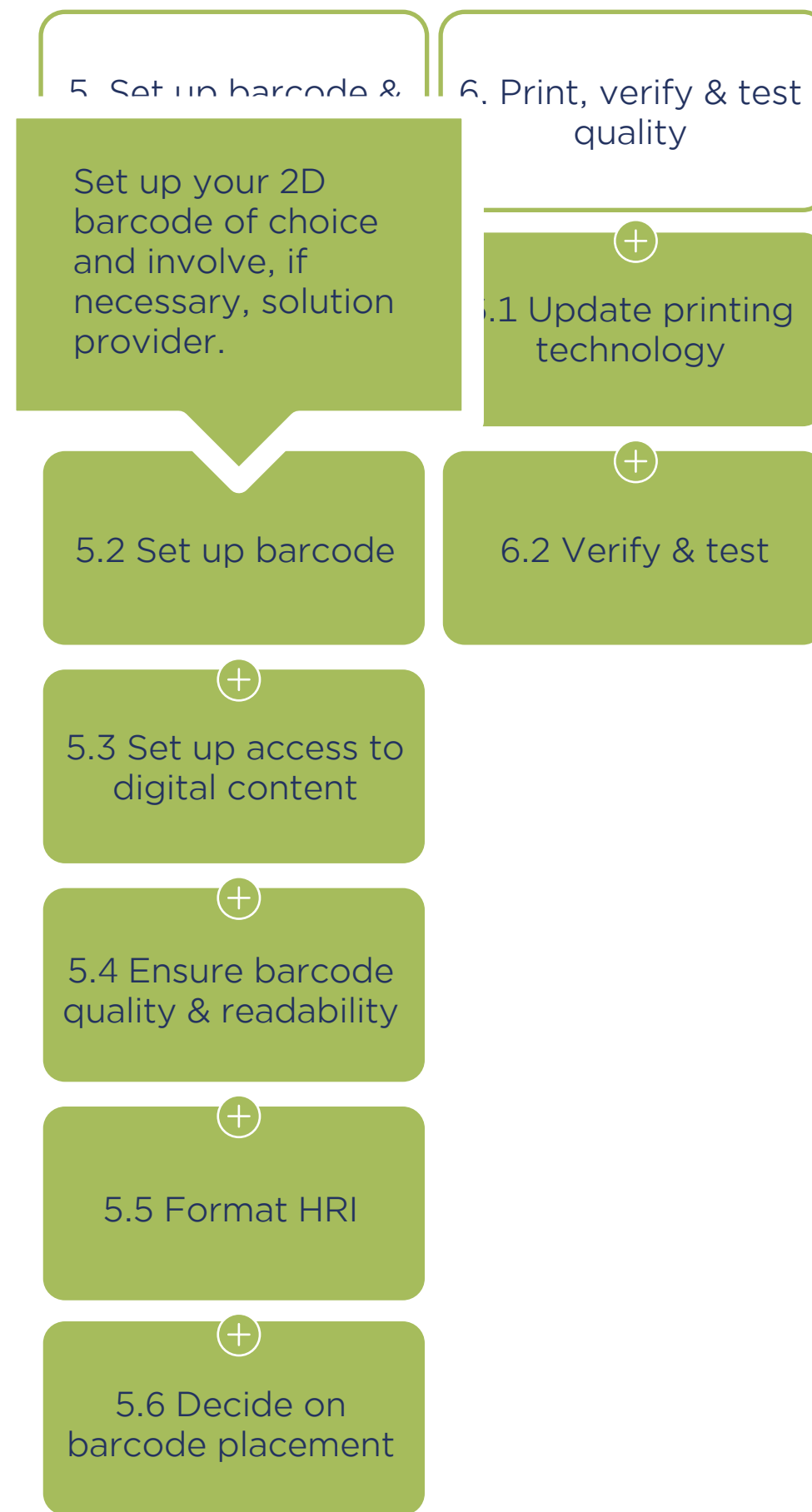
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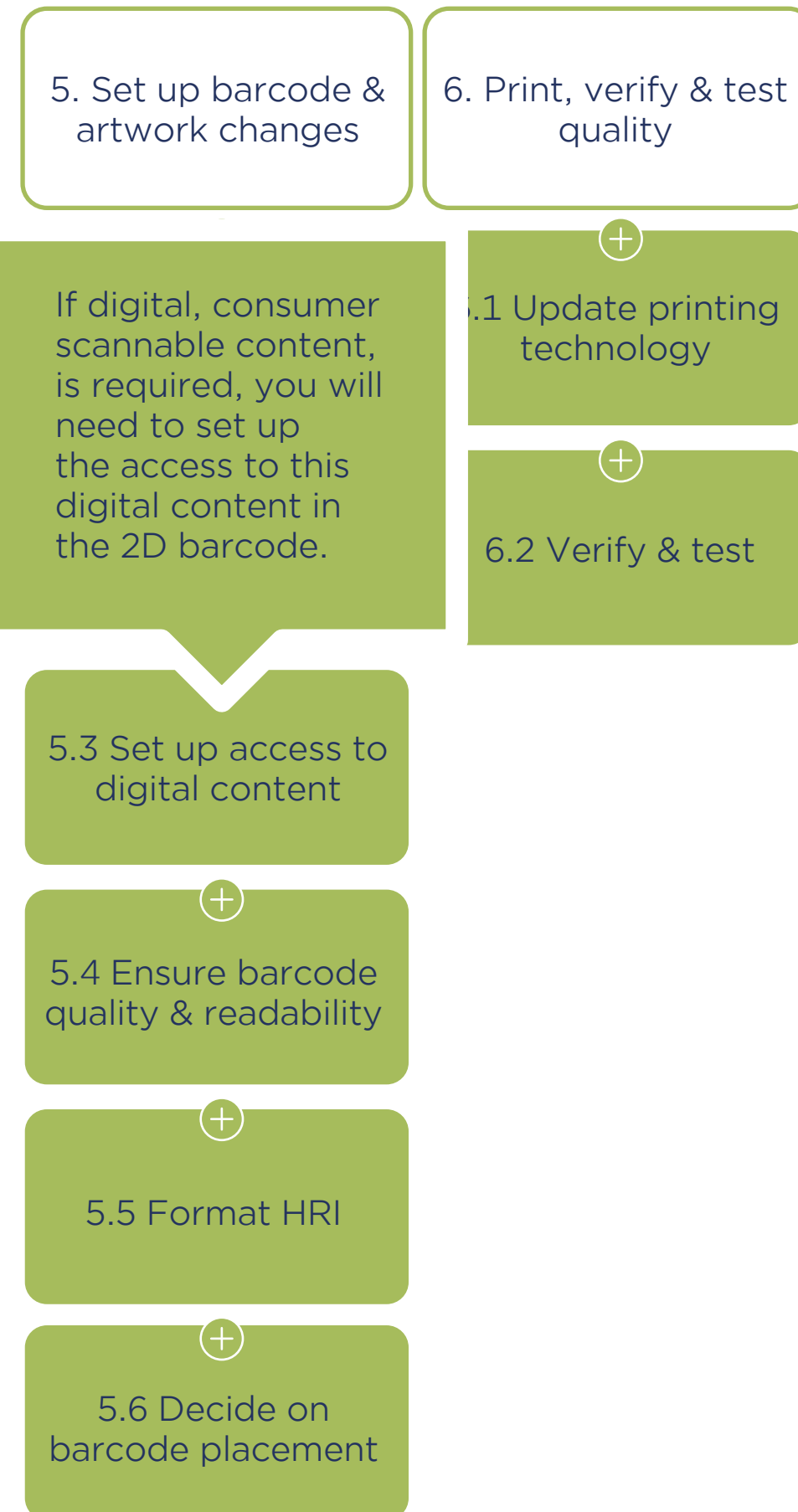
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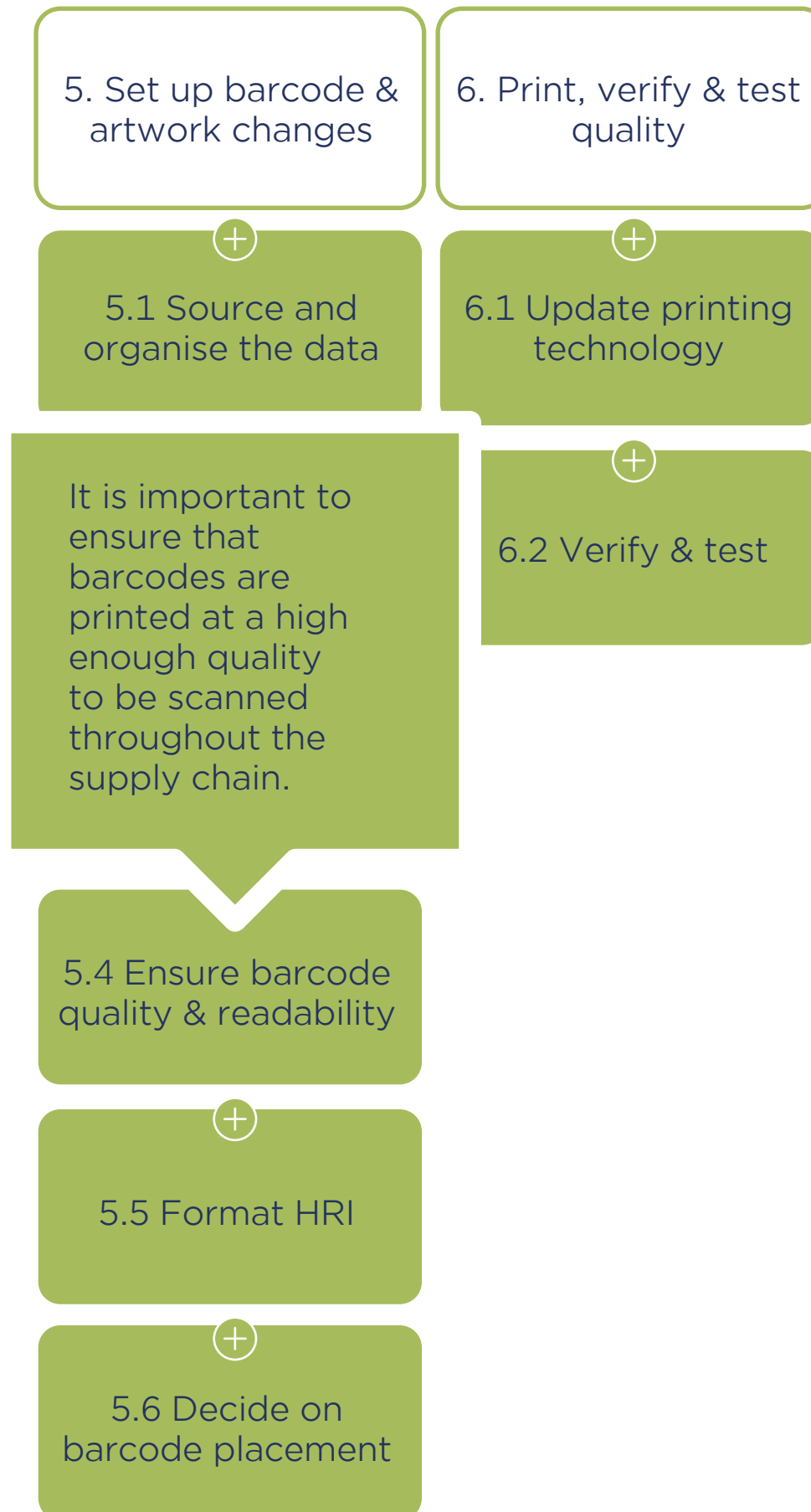
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Select an implementation phase



5. Set up barcode & artwork changes	6. Print, verify & test quality
+	+
5.1 Source and organise the data	6.1 Update printing technology
+	+
5.2 Set up barcode	6.2 Verify & test
<p>If the barcode fails to scan at retail POS, a combination of HRI and non-HRI text can be used to complete the transaction.</p>	
5.5 Format HRI	
+	
5.6 Decide on barcode placement	



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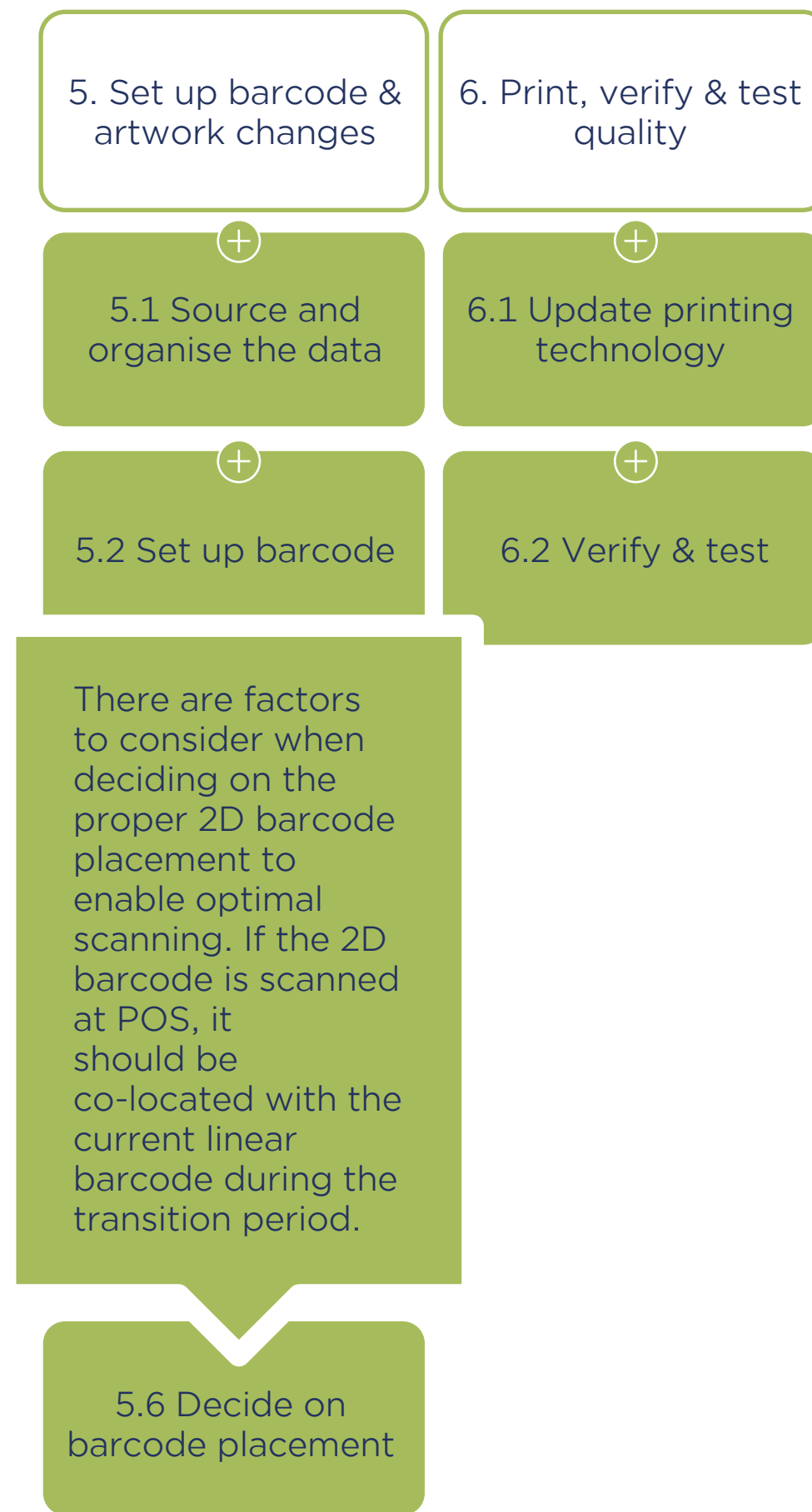
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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

5. Set up barcode & artwork changes



5.1 Source and organise the data



5.2 Set up barcode



5.3 Set up access to digital content



5.4 Ensure barcode quality & readability



5.5 Format HRI



5.6 Decide on barcode placement

Based on the evaluation of your current printing technology and the technology required to print your 2D barcode, update, if needed, your technology with the support of your solution provider



6.1 Update printing technology



6.2 Verify & test



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Track & expand

5. Set up barcode & artwork changes



5.1 Source and organise the data



5.2 Set up barcode



5.3 Set up access to digital content



5.4 Ensure barcode quality & readability



5.5 Format HRI



5.6 Decide on barcode placement

Trading partners and consumers must be able to interact with the barcode quickly and extract the appropriate data for their needs. Poor quality barcodes and malfunctioning digital links create negative experiences in both supply chain and consumer settings.


6.2 Verify & test




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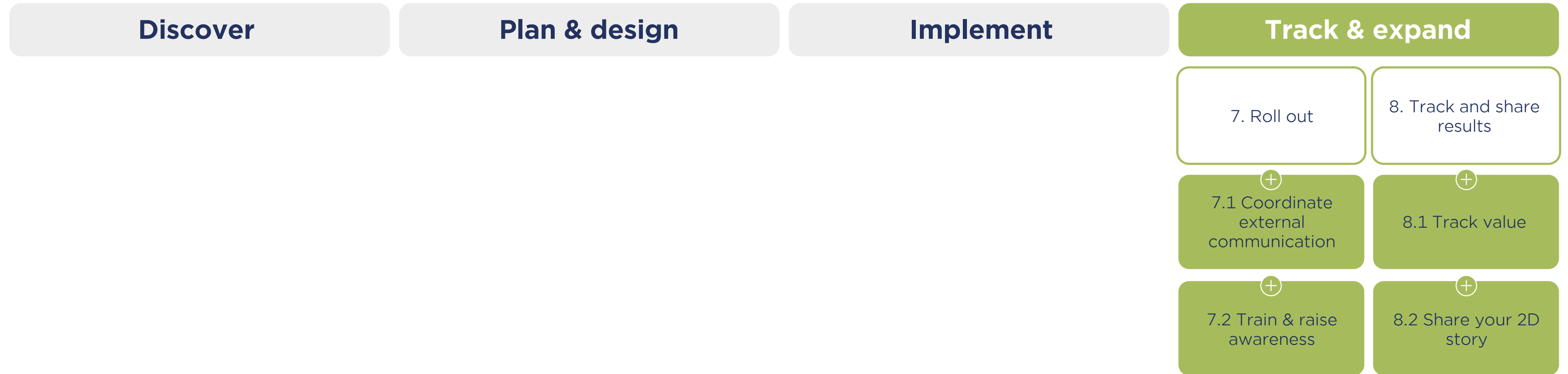
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Select an implementation phase

Discover

Plan & design

Implement

Track & expand

Effective communication and training are essential for smooth adoption and maximising the benefits of your 2D implementation.

8. Track and share results



8.1 Track value



7.2 Train & raise awareness


8.2 Share your 2D story




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 **Brand owner**

 **Retailer**

Implementation Pathways

I am a **brand owner** looking to **apply and encode a 2D barcode on my products**

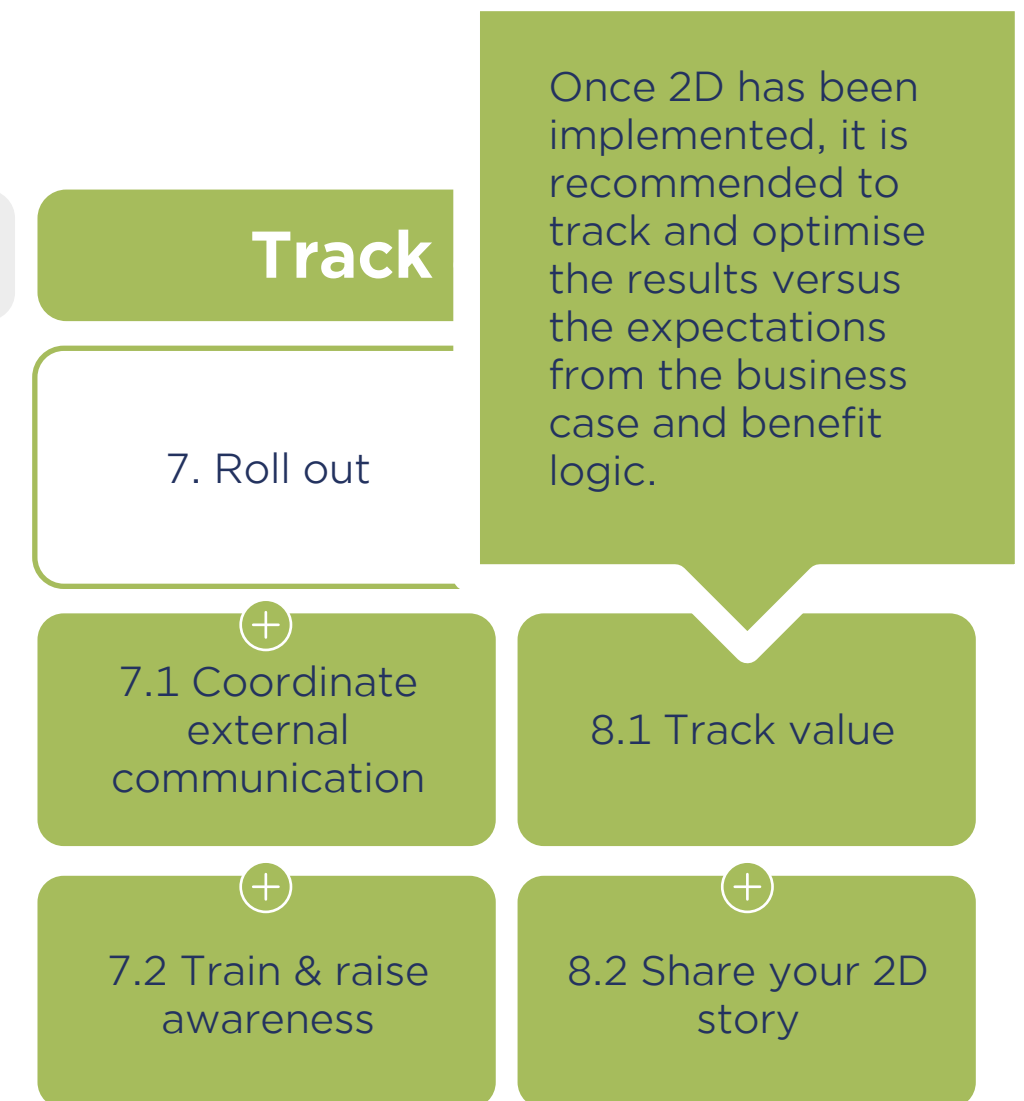
I am a **retailer** looking to **make my POS-ecosystem ready to scan and read 2D barcodes**

I am a **retailer** looking to **unlock the benefits of 2D barcodes and the data encoded in my processes and at POS**

I am a **retailer** looking to **apply and encode a 2D barcode for in-store labelling** products and scan these barcodes at POS

I am a **retailer** looking to **apply and encode a 2D barcode on white label/private label** products and scan these barcodes at POS

Select an implementation phase







2D Barcode Implementation Journey

A Practical Guide for Retailers and Brand Owners

Personas

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